

Action Plan themes

Greener Buildings
Active and Sustainable Travel
Renewable Energy
A Circular Economy with Green Jobs
Thriving Natural Environment
Resilience and Adaptation

Theme	Goal	Code	Action	Proposed update to Action Point wording for September 2024 cabinet	Status	Phase of Action	Lead Cabinet Member from May 2024	Council Delivery Plan	Director / Head of Service	Team leading action	Work completed during 2023/24	Milestone 2023/24	KPI 2023/24	The current Milestone completion date at end of 2023/24	Missed Milestone at end of 2023/24	Reason for missed milestones 23/24
Broad area of activity (key at bottom of page)	More specific area of activity	Action code	Most granular level of activity	Most granular level of activity	New/Existing	The phase the action is in: R&D / Engagement / Implementation / Completed / Closed	Councillor responsible for action	Is this action part of the 2022 Council Delivery Plan? Yes / No / Partly	Director accountable for action	The team leading on this action	What work has been completed since April 2023 to March 2024	The key milestone(s) for this action for 2023/24	How progress will be measured against the upcoming milestone(s)	When will the milestone(s) be complete (as of March 2024)	Missed Milestone at March 2024	Comment
A. Introduce stronger planning rules to make sure all new developments meet high green standards, in both construction and use	1. Policy is used to improve energy efficiency standards in existing and new buildings	A.1.i	Define options for energy performance standards, Energy Use Intensity targets and policy response to update the Building Regulations 2022	Define options for new a new planning policy that requires better energy performance. This will explore the use of absolute energy target methodologies through the Early Review of the Southwark Plan	Existing	Research & Design	Clr Dennis	N	Stephen Piatts	Planning Policy	Draft evidence base from the consultants have been received. Viability testing will be commissioned to ensure that the new policy will not negatively impact development viability. It is projected that the Early Review for P69 and P70 of the Southwark Plan will go to Cabinet in Autumn 2024.	Conduct the early review of the Southwark Plan retrofit policies and ensure they align with the net carbon zero target by 2030	Formal consultation on the early review of the Southwark Plan retrofit policies and ensure they align with the net carbon zero target by 2030.	2025	N	
A. Introduce stronger planning rules to make sure all new developments meet high green standards, in both construction and use	1. Policy is used to improve energy efficiency standards in existing and new buildings	A.1.ii	Review planning policy to support the retrofitting of heritage buildings to reduce carbon emissions	Review planning policy to support the retrofitting of buildings to reduce carbon emissions.	Existing	Research & Design	Clr Dennis	N	Stephen Piatts	Planning Policy	Climate and Environment SPD draft has been completed. It will go to Cabinet to agree external consultation in July 2024.	Update website with guidance for residents and applicants, prior to submitting planning applications and provide guidance to council officers. Draft Climate Change SPD to be prepared Conduct the early review of the Southwark Plan retrofit policies and ensure they align with the net carbon zero target by 2030. Add guidance in Householder SPD.	Climate and Environment SPD and Householder Design Guide SPD to go to consultation and then adoption. Formal consultation on the early review of the Southwark Plan retrofit policies and ensure they align with the net carbon zero target by 2030.	2024 for SPDs Jan to March 2025 for Early Review	N	
A. Introduce stronger planning rules to make sure all new developments meet high green standards, in both construction and use	1. Policy is used to improve energy efficiency standards in existing and new buildings	A.1.iii	Embed building technologies such as green roofs, facades and cool roofs to reduce carbon emissions and improve biodiversity and local air quality	Include revised wording in the energy policies updated in the Southwark Plan Early review to include building technologies such as green roofs, facades and cool roofs to reduce carbon emissions and improve biodiversity and local air quality	Existing	Research & Design	Clr Dennis	N	Stephen Piatts	Planning Policy	Climate and Environment SPD draft has been completed. It will go to Cabinet for external consultation in July 2024. It includes additional guidance on these topics.	Conduct the early review of the Southwark Plan in the context of climate change mitigation and adaptation through environmental policy such as green infrastructure, biodiversity and air quality Draft Climate Change SPD to be prepared	Climate Change SPD to go to consultation and then adoption Formal consultation on the early review of the Southwark Plan in the context of climate change adaptation, biodiversity and air quality	2024 for SPD Jan - March 2025 for Early Review	N	
A. Introduce stronger planning rules to make sure all new developments meet high green standards, in both construction and use	2. Introduce new stronger planning rules to make sure all new developments meet high green standards	A.2.i	Assess options in the early review of the Southwark Plan for encouraging the use of recycled materials in new development as a means of reducing the embodied carbon of new builds	Revise the planning policy in the early review of the Southwark Plan to encourage the use of recycled materials in new development as a means of reducing the embodied carbon of new development	Existing	Research & Design	Clr Dennis	N	Stephen Piatts	Planning Policy	Climate and Environment SPD has guidance on circular economy statements regarding P62 Reducing Waste. Guidance on circular economy is also present within the recently received Eude study (Part C). The SPD will go to Cabinet for external consultation in July.	Conduct the early review of Southwark Plan reducing waste policy (P61) in relation to recycled materials to reduce embodied carbon in new build development. Draft Climate Change SPD to be prepared.	Climate Change Supplementary Planning Document to be adopted. Formal consultation on the early review of the Southwark Plan.	2024 for SPD Jan - March 2025 for Early Review	N	
A. Introduce stronger planning rules to make sure all new developments meet high green standards, in both construction and use	2. Introduce new stronger planning rules to make sure all new developments meet high green standards	A.2.ii	Ensure compliance with stronger planning rules to make sure all new developments meet high green standards	Improve energy efficiency in all new major development by adopting standardised measuring frameworks through new planning policy	Existing	Research & Design	Clr Dennis	Part	Stephen Piatts	Development Management / Planning Policy	Evidence base study has been received which contains both a technical evidence and policy options for new policies on standardising the energy performance of buildings using operational energy metrics.	Adopt new policy to ensure energy measuring frameworks can be used to close the performance gap between consented, constructed and in use schemes in the Early Review of the Southwark Plan	The updated Southwark Plan is adopted by council	Targeted for delivery in subsequent financial years	N	
A. Introduce stronger planning rules to make sure all new developments meet high green standards, in both construction and use	2. Introduce new stronger planning rules to make sure all new developments meet high green standards	A.2.iv	Adopt a new Southwark carbon price to incentivise onsite carbon reduction in new development (This would form part of Carbon Offset Strategy)	Assess options for a new Southwark carbon price to incentivise onsite carbon reduction in new development.	New	Research & Design	Clr Dennis		Stephen Piatts	Planning Policy	Technical evidence base study has been received which contains both a technical evidence base and policy options for how to establish a new carbon price based on PV modelling and predicted energy use.	Prepare carbon price options	Adoption of new Southwark Carbon Price	Early Review of Southwark Plan Adoption 2026	N	
B. Buildings minimise their carbon emissions and maximise their energy efficiency	1. Guidance and support are made available to improve energy efficiency across the borough	B.1.i	Highlight best practice and leading examples of decarbonised buildings		Existing	Engagement	Clr Dennis	N	Stephen Piatts	Old Kent Road Team and Development Management	The Old Kent Road Area Action Plan contains detailed design guidance for DHN connection. It is due to go to cabinet in summer 2024 to agree public consultation.	A yearly review will be conducted to identify best practices and leading examples of decarbonised buildings which we can publish online. Progress so far includes the identification of the buildings.	Yearly review for content	Ongoing	N	
B. Buildings minimise their carbon emissions and maximise their energy efficiency	1. Guidance and support are made available to improve energy efficiency across the borough	B.1.ii	Launch a Southwark Green Finance Initiative	Launch further Southwark Green Finance Initiatives	Existing	Research & Design	Clr Batteson / Clr Hickson	Y	Tom Sharland	Climate Change Team	First South Green Finance initiative launched Q1 2024; the Southwark Green Investment CMI	Southwark Green finance launches	Launch first Southwark Green Finance initiative	2024	N	

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Broad area of activity (key at bottom of page)	More specific area of activity	Action code	Most granular level of activity	Most granular level of activity	What is the new milestone?	When the milestone will now be completed by	What is the new KPI?	The major risk(s) to the milestone(s) being completed	Red / Amber / Green risk assessment for the upcoming milestone Grey is a consolidated action point	The cost of completing the upcoming milestone Low - Under £100k Medium: £100k - £1m High: £1m - £10m Very High: Over £10m	How carbon will be saved by an action Enabling: those actions that lead to an indirect carbon saving Direct: those actions that lead to a direct carbon saving
A. Introduce stronger planning rules to make sure all new developments meet high green standards, in both construction and use	1. Policy is used to improve energy efficiency standards in existing and new buildings	A.1.i	Define options for energy performance standards, Energy Use Intensity targets and policy response to update the Building Regulations 2022	Define options for new a new planning policy that requires better energy performance. This will explore the use of absolute energy target methodologies through the Early Review of the Southwark Plan	Conduct the Early Review of the Southwark Plan retrofit policies P62, P69 & P70 and ensure they align with the net carbon zero target by 2030.		Reg. 18 consultation on the Early Review of the Southwark Plan policies on energy and retrofitting. To ensure that these policies align with the net carbon zero target by 2030.	Resource Timeline		Low	Enabling
A. Introduce stronger planning rules to make sure all new developments meet high green standards, in both construction and use	1. Policy is used to improve energy efficiency standards in existing and new buildings	A.1.ii	Review planning policy to support the retrofitting of heritage buildings to reduce carbon emissions	Review planning policy to support the retrofitting of buildings to reduce carbon emissions.	1. Approval from Cabinet for the Climate and Environment SPD to go to external consultation. 2. Adoption of the Climate and Environment SPD.	1. 2024 2. 2025	The draft Climate and Environment SPD adoption following external consultation. Reg. 18 consultation on the Early Review of the Southwark Plan retrofit policies and ensure that these policies align with the net carbon zero target by 2030.	Resource Timeline		Low	Enabling
A. Introduce stronger planning rules to make sure all new developments meet high green standards, in both construction and use	1. Policy is used to improve energy efficiency standards in existing and new buildings	A.1.iii	Embed building technologies such as green roofs, facades and cool roofs to reduce carbon emissions and improve biodiversity and local air quality	Include revised wording in the energy policies updated in the Southwark Plan Early review to include building technologies such as green roofs, facades and cool roofs to reduce carbon emissions and improve biodiversity and local air quality	1. Consult on the early review of the Southwark Plan in the context of climate change mitigation and adaptation through environmental policy such as energy efficiency and carbon emissions from operational energy. 2. Approval from Cabinet for the Climate and Environment SPD to go to external consultation. 3. Adoption of the Climate and Environment SPD.	1. 2025 2. 2024 3. 2025	Climate and Environment SPD and Householder Design Guide SPD to go to external consultation. Reg. 18 consultation on the Early Review of the Southwark Plan retrofit policies and ensure that these policies align with the net carbon zero target by 2030	Resource Timeline		Low	Enabling
A. Introduce stronger planning rules to make sure all new developments meet high green standards, in both construction and use	2. Introduce new stronger planning rules to make sure all new developments meet high green standards	A.2.i	Assess options in the early review of the Southwark Plan for encouraging the use of recycled materials in new development as a means of reducing the embodied carbon of new builds	Revise the planning policy in the early review of the Southwark Plan to encourage the use of recycled materials in new development as a means of reducing the embodied carbon of new development	1. Conduct the early review of Southwark Plan reducing waste policy (P62) sustainability (P69) and energy (P70) in relation to recycled materials to reduce embodied carbon in new build development. 2. Approval from Cabinet for the Climate and Environment SPD to go to external consultation. 3. Adoption of the Climate and Environment SPD.	1. 2025 2. 2024 3. 2025	Adoption of Climate and Environment SPD and Householder Design Guide SPD following external consultation. Reg. 18 consultation on the Early Review of the Southwark Plan retrofit policies and ensure that these policies align with the net carbon zero target by 2030.	Resource Timeline		Low	Enabling
A. Introduce stronger planning rules to make sure all new developments meet high green standards, in both construction and use	2. Introduce new stronger planning rules to make sure all new developments meet high green standards	A.2.ii	Ensure compliance with planning policies for improved energy efficiency in all new build properties by creating standardised measuring frameworks	Improve energy efficiency in all new major development by adopting standardised measuring frameworks through new planning policy	Early Review for policies P69 & P70 Energy of the Southwark Plan (2022)	2025	The updated Southwark Plan is adopted by council	Resource Timeline		Low	Enabling
A. Introduce stronger planning rules to make sure all new developments meet high green standards, in both construction and use	2. Introduce new stronger planning rules to make sure all new developments meet high green standards	A.2.iv	Adopt a new Southwark carbon price to incentivise onsite carbon reduction in new development (This would form part of Carbon Offset Strategy)	Assess options for a new Southwark carbon price to incentivise onsite carbon reduction in new development. (This would form part of Carbon Offset Strategy)	Early Review for policies P69 & P70 Energy of the Southwark Plan (2022) to adopt offsetting mechanism to achieve net zero carbon balance.	2025	Adoption of new Southwark offsetting policy within Southwark Plan	Resource Timeline		Low	
B. Buildings minimise their carbon emissions and maximise their energy efficiency	1. Guidance and support are made available to improve energy efficiency across the borough	B.1.i	Highlight best practice and leading examples of decarbonised buildings	Launch further Southwark Green Finance Initiatives				Resource		Low	Enabling
B. Buildings minimise their carbon emissions and maximise their energy efficiency	1. Guidance and support are made available to improve energy efficiency across the borough	B.1.ii	Launch a Southwark Green Finance Initiative	Launch further Southwark Green Finance Initiatives				Funding		High	Enabling

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B. Buildings minimise their carbon emissions and maximise their energy efficiency	1. Guidance and support are made available to improve energy efficiency across the borough	B.1.v	Establish a free green homes advice service for homeowners to help make homes greener and lower carbon emissions		Existing	Implementation	Cllr Batterson	Y	Tom Sharland	Climate Change Team	Agreement that the service will continue to run until September 2024. 128 pieces of advice given and stalls held as means of outreach at leisure centres and Canada Water Library.	Continue service beyond the trial period with LSBU	Number of residents given advice	2023 - Milestone complete	N	
B. Buildings minimise their carbon emissions and maximise their energy efficiency	2. Residents and businesses improve the energy efficiency of existing buildings	B.2.i	Through the Green Buildings Fund, allocate £2 million for internal capital projects that meet the eligibility criteria by 2024		Existing	Engagement	Cllr Batterson	N	Tom Sharland	Climate Change Team	Scoping of internal projects underway	Continue to allocate and disperse funds for council projects Open the fund to external applicants	Allocate £2 million in funding for Southwark Council capital projects that meet the criteria of the Green Buildings Fund by 2024	2024	N	
B. Buildings minimise their carbon emissions and maximise their energy efficiency	2. Residents and businesses improve the energy efficiency of existing buildings	B.2.iv	Encourage private sector landlords to increase their EPCs to a B or C and enforce minimum energy efficiency standards in private rented sector properties with EPCs of F and below, or those that do not have an EPC		Existing	Implementation	Cllr Ennin	N	Matt Cubb	Regulatory Services - Housing Enforcement Team	16 landlords signed up to Gold Standard charter. The Secretary of State approved the council's request for two further selective licensing designations.	Updated milestones to be agreed once Secretary of State approval received. This will be reported in the 23/24 annual report.	Number of landlords signed up to the gold standard charter. Number of landlords confirmed compliant with minimum energy efficiency standards via licensing. Number of successful enforcement actions taken where non-compliant.	2023	N	
C. Low-carbon technologies and practices are encouraged within the borough's buildings	1. Maximise the use of low-carbon technologies for new and existing homes	C.1.iii	Set policy and share best practice on installing non-gas heating systems in new non-residential development that is not connected to SELCHP	Adopt new planning policy as part of the Southwark Plan early review and share best practice on installing non-gas heating systems in new non-residential development that is not connected to the SELCHP District Heat Network	Existing	Research & Design	Cllr Dennis	N	Stephen Platts	Development Management & Planning Policy	Climate Change and Environment SPD draft has been completed and includes additional guidance on these topics. The SPD will go to Cabinet for external consultation in July 2024.	Adoption of SPD 2024. Draft OKR AAP consultation	Adopt relevant guidance in the Climate Change and Environment Supplementary Planning Document and new policy in Old Kent Road Area Action Plan. Website updated.	2024 for SPD, OKR Ongoing	N	
C. Low-carbon technologies and practices are encouraged within the borough's buildings	1. Maximise the use of low-carbon technologies for new and existing homes	C.1.v	Develop an advocacy campaign calling on national government to provide increased investment in green homes, including changes in taxation (e.g. VAT) to make retrofit more affordable	As part of our major influencing strategy on council housing financing, including our joint report to government, ensure we include policy and funding recommendations on retrofit and net zero.	Existing	Research & Design	Cllr Williams	N	Stephen Gaskell	Policy and Public Affairs	Public affairs influencing strategy on council housing financing has been prepared. Major housing policy report has been commissioned which will make recommendations to government, including for the funding and policies needed to retrofit homes. The council hosted a Summit with council leaders from across the country to inform our report and influencing.	Draft housing policy report and make recommendations to government on funding and policies for housing retrofit	Launch of advocacy campaign	2023	N	
D. Decarbonise operational council buildings	1. Reduce energy demand and cut energy waste in operational council buildings	D.1.i	Carry out energy audits on the largest energy-consuming properties in the council's operational portfolio to tailor support and improvements		Existing	Complete	Cllr Cryan	N	Ben Plant	Corporate Facilities Management & Asset Management Teams	Action is now complete.	Action is now complete.				
D. Decarbonise operational council buildings	1. Reduce energy demand and cut energy waste in operational council buildings	D.1.i	Prepare a decarbonisation strategy for council operational buildings and leisure centres that prioritise energy efficiency improvements and maximises funding for the buildings with the highest carbon emissions.		Existing	Complete	Cllr Cryan	N	Ben Plant / Sophia Looney / Tom Sharland	Corporate Facilities Management & Asset Management Teams, Leisure	Decarbonisation strategy commissioned with final strategy due Q1 24/25					
D. Decarbonise operational council buildings	1. Reduce energy demand and cut energy waste in operational council buildings	D.1.ii	Prioritise energy efficiency improvements and maximise funding for the worst performing operational council buildings - phase 1 - feasibility studies		Existing	Research & Design	Cllr Cryan	N	Ben Plant	Corporate Facilities Management	Technical study and design completed for replacement of boilers at 160 Tooley Street with an air source heat pump.	Completion of feasibility studies	Additional feasibility studies underway	2023 - Milestone complete	N	
D. Decarbonise operational council buildings	1. Reduce energy demand and cut energy waste in operational council buildings	D.1.iii	Prioritise energy efficiency improvements and maximise funding for the worst performing operational council buildings - phase 2 - funding		Existing	Implementation	Cllr Cryan	N	Ben Plant	Corporate Facilities Management	Public Sector Decarbonisation Scheme (PSDS) funding bid submitted in November 2023 for Tooley Street, the council's highest-consuming operational building. Identification of further funding sources underway.	Priority works identified through commenced Operational Building Decarbonisation Strategy. PSDS bid submitted	Priority works agreed	2023	N	
D. Decarbonise operational council buildings	1. Reduce energy demand and cut energy waste in operational council buildings	D.1.iv	Prioritise energy efficiency improvements and maximise funding for the worst performing operational council buildings - phase 3 - proposed & current works		Existing	Implementation	Cllr Cryan	N	Ben Plant	Corporate Facilities Management	A £1.5m refurbishment of Peckham Library was completed in July 2023, including low carbon heating and LED lighting. 11 air source heat pumps have been delivered to date, including at John Harvard Library and Peckham Registry Office. 9 sites have solar PV to date	Depending on the outcome of feasibility assessments, projects totaling approximately £8.7m are predicted to be delivered over 2022-24 across 22 sites. This is expected to deliver: -> twelve air source heat pump schemes -> fifteen LED installation schemes -> six solar PV schemes -> additional fabric improvement works (which includes two schools)	Feasibility studies complete and projects started	2024	N	
D. Decarbonise operational council buildings	1. Reduce energy demand and cut energy waste in operational council buildings	D.1.iv	Implement decarbonisation of council operational buildings with the highest carbon emissions or through building maintenance.		Existing	Implementation	Cllr Cryan	N	Ben Plant	Corporate Facilities Management	A £1.5m refurbishment of Peckham Library was completed in July 2023, including low carbon heating and LED lighting. 11 air source heat pumps have been delivered to date, including at John Harvard Library and Peckham Registry Office. 9 sites have solar PV to date					
D. Decarbonise operational council buildings	1. Reduce energy demand and cut energy waste in operational council buildings	D.1.v	Prioritise energy efficiency improvements and maximise funding for the worst performing council-owned schools - phase 1 - feasibility studies		Existing	Research & Design	Cllr Ali	N	Stephen Platts	Sustainable Growth	Potential funding streams being identified e.g. GLA LCEF - (Confirming).	£25k to be spent on gaining Display Energy Certificates to Council Schools, this will inform which schools need retrofitting	Display Energy Certificates obtained	2023 - Milestone Complete	N?	

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B. Buildings minimise their carbon emissions and maximise their energy efficiency	1. Guidance and support are made available to improve energy efficiency across the borough	B.1.v	Establish a free green homes advice service for homeowners to help make homes greener and lower carbon emissions		Review contract. Extend offer to building managers at schools and leisure centres	2024		Engagement		Low (£8k)	Enabling
B. Buildings minimise their carbon emissions and maximise their energy efficiency	2. Residents and businesses improve the energy efficiency of existing buildings	B.2.i	Through the Green Buildings Fund, allocate £2 million for internal capital projects that meet the eligibility criteria by 2024					Timeline (difficulty identifying projects that meet funding criteria)		High (£2m)	Direct
B. Buildings minimise their carbon emissions and maximise their energy efficiency	2. Residents and businesses improve the energy efficiency of existing buildings	B.2.iv	Encourage private sector landlords to increase their EPCs to a B or C and enforce minimum energy efficiency standards in private rented sector properties with EPCs of F and below, or those that do not have an EPC		Five year targets are as follows: - 5 properties improved to EPC E - 40 communication efforts to be made to be made to E rate properties with advice on improving EPC ratings (Confirming this as a new milestone)	2028		Technical (landlords not signing up to the Gold Standard Charter) Resource (difficulties hiring qualified staff)		Low	Direct
C. Low-carbon technologies and practices are encouraged within the borough's buildings	1. Maximise the use of low-carbon technologies for new and existing homes	C.1.iii	Set policy and share best practice on installing non-gas heating systems in new non-residential development that is not connected to SELCHP District Heat Network	Adopt new planning policy as part of the Southwark Plan early review and share best practice on installing non-gas heating systems in new non-residential development that is not connected to the SELCHP District Heat Network	1. Approval from Cabinet for the Climate and Environment SPD to go to external consultation. 2. Adoption of the Climate and Environment SPD. 3. Draft OKR AAP consultation	1. August 2024 2. Q4 2024/25 3. Q4 2024/25	The draft Climate and Environment SPD adoption following external consultation. Adopt new policy in Old Kent Road Area Action Plan. Website updated.	Resource Timeline		Low	Enabling
C. Low-carbon technologies and practices are encouraged within the borough's buildings	1. Maximise the use of low-carbon technologies for new and existing homes	C.1.v	Develop an advocacy campaign calling on national government to provide increased investment in green homes, including changes in taxation (e.g. VAT) to make retrofit more affordable	As part of our major influencing strategy on council housing financing, including our joint report to government, ensure we include policy and funding recommendations on retrofit and net zero.	Publish housing policy report and make recommendations to government on funding and policies for housing retrofit	2025		Run influencing strategy, including making link to delivering net zero on our homes over 2024-25.	Resource	Low	Enabling
D. Decarbonise operational council buildings	1. Reduce energy demand and cut energy waste in operational council buildings	D.1.i	Prepare a decarbonisation strategy for council operational buildings and leisure centres that prioritise energy efficiency improvements and maximises funding for the buildings with the highest carbon emissions.		Complete Decarbonisation Strategy and prepare delivery programme	2024	Strategy complete				Enabling
D. Decarbonise operational council buildings	1. Reduce energy demand and cut energy waste in operational council buildings	D.1.ii	Prioritise energy efficiency improvements and maximise funding for the worst-performing operational council buildings – phase 1 – feasibility studies					No major risks identified		Low	Enabling
D. Decarbonise operational council buildings	1. Reduce energy demand and cut energy waste in operational council buildings	D.1.iii	Prioritise energy efficiency improvements and maximise funding for the worst-performing operational council buildings – phase 2 – funding		New milestone needed. Await outcome of PSDS bid	2024		Funding (not confirmed)		Low	Enabling
D. Decarbonise operational council buildings	1. Reduce energy demand and cut energy waste in operational council buildings	D.1.iv	Prioritise energy efficiency improvements and maximise funding for the worst-performing operational council buildings – phase 3 – proposed & current works		deliver works in line with operational buildings strategy to reduce carbon by 50% by 2026.	2026		Project management and delivery resources		High	Direct
D. Decarbonise operational council buildings	1. Reduce energy demand and cut energy waste in operational council buildings	D.1.v	Implement decarbonisation of council operational buildings with the highest carbon emissions or through building maintenance.		Commission detailed decarbonisation plans where needed, and deliver works in line with operational buildings strategy to reduce carbon by 50% by 2026.	2026	Buildings retrofitted	Project management and delivery resources		High	Direct
D. Decarbonise operational council buildings	1. Reduce energy demand and cut energy waste in operational council buildings	D.1.v	Prioritise energy efficiency improvements and maximise funding for the worst-performing council-owned schools – phase 1 – feasibility studies					Funding (not confirmed)			Enabling

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D. Decarbonise operational council buildings	1. Reduce energy demand and cut energy waste in operational council buildings	D.1.v	Prepare a schools decarbonisation strategy for council own schools that prioritises energy efficiency improvements and maximises funding for schools with the highest carbon emissions		Existing	Research & Design	Clr Ali	N	Stephen Platts	Sustainable Growth						
D. Decarbonise operational council buildings	1. Reduce energy demand and cut energy waste in operational council buildings	D.1.vi	Prioritise energy efficiency improvements and maximise funding for the worst performing council owned schools - phase 2 - funding bids		Existing	Implementation	Clr Ali	N	Stephen Platts	Sustainable Growth	Both out to tender - £650k - £850k (£1.5m in total) for works costs. Additional funding needed in order to carry out the works as costs have already been occurred for design and planning	Delivery of works	Successful funding application	2023	N	
D. Decarbonise operational council buildings	1. Reduce energy demand and cut energy waste in operational council buildings	D.1.vii	Prioritise energy efficiency improvements and maximise funding for the worst performing council owned schools - phase 3 - proposed & current works		Existing	Engagement	Clr Ali	N	Stephen Platts	Sustainable Growth	Both out to tender - £650k - £850k (£1.5m in total) for works costs. Will need additional funding in order to carry out the works as costs have already been occurred for design and planning	Delivery of works	Works start on site	2024	N	
D. Decarbonise operational council buildings	1. Reduce energy demand and cut energy waste in operational council buildings	D.1.viii	Implement decarbonisation of council owned schools that have the highest carbon emissions, or through schools maintenance.		Existing	Engagement	Clr Ali	N	Stephen Platts	Sustainable Growth	Brunswick Park Primary School Sports hall and Clampton Primary Schools out to tender - £550k - £850k (1.5m in total) for works costs. Will need additional funding in order to carry out the works as costs have already been occurred for design and planning					
D. Decarbonise operational council buildings	1. Reduce energy demand and cut energy waste in operational council buildings	D.1.viii	Maximise the opportunity from reusing Southwark leisure centres to improve energy efficiency and reduce operational carbon emissions		New	Research & Design	Clr Mwanganye		Sophia Looney	Leisure	Pool cover upgrades made at five leisure centres through the Climate Change Capital Fund. Approval given to BMS upgrades at seven sites/ LED upgrade scheme approved (part funded externally)	Complete further carbon feasibility assessments to determine priority energy efficiency works	Commence programme of work	2023	N	
D. Decarbonise operational council buildings	1. Reduce energy demand and cut energy waste in operational council buildings	D.1.viii	Implement decarbonisation of council leisure centres for the buildings with the highest carbon emissions or through building maintenance.		New	Research & Design	Clr Mwanganye		Sophia Looney	Leisure	Pool cover upgrades made at five leisure centres through the Climate Change Capital Fund. Approval given to BMS upgrades at seven sites/ LED upgrade scheme approved (part funded externally)					
D. Decarbonise operational council buildings	2. Low-carbon technologies and practices in operational council buildings	D.2.ix	Halve the council's carbon emissions again by 2026, staying on track to cut emissions from the council's operations and vehicles to net-zero by 2030 - phase 2, buildings strategy.		New	Engagement	Clr Batterson (lead) / Clr Cryan / Clr Mwanganye		Tom Sharland	Climate Change Team	Operational Buildings Decarbonisation Strategy has been commissioned.	Publish council buildings decarbonisation strategy defining net zero pathway up to 2030.	Strategy approved. Delivery plan prepared	2024	N	
D. Decarbonise operational council buildings	2. Low-carbon technologies and practices in operational council buildings	D.2.vi	Install clearer, safer, greener LED street and estate lighting across the whole borough		Existing	Implementation	Clr McAsh	Y	Matt Clubb	Traded Services	As of January 2024, 9138 street luminaries have been replaced with LED luminaries. (Confirming figures for Q4 23/24)	Install 9000 LED luminaries by end of Q4 23/24.	9,000 luminaries replaced with LEDs	2026	N	
D. Decarbonise operational council buildings	2. Low-carbon technologies and practices in operational council buildings	D.2.vii	Ensure all council buildings are moved to 100% renewable energy tariffs.		Existing	Implementation	Clr Batterson	N	Tom Sharland	Climate Change Team	All operational on green electricity tariffs. Continue to review for green gas, but challenging market especially if price increases have to be passed to residents.	Move all operational building gas across to green tariffs and move non-operational buildings to green electricity tariffs. This means all council energy supplies will be sourced from a green tariffs other than gas for council housing.	All council buildings on green energy tariffs.	2023	N	
D. Decarbonise operational council buildings	3. Guidance and support given to schools and academies to improve energy efficiency and reduce waste	D.3.i	Launch a network of Southwark Let's Go Zero schools to get children and parents involved in action to tackle the climate emergency	Deliver a Climate Action Schools network to tackle the climate emergency	Existing	Engagement	Clr Ali	Y	Tom Sharland	Climate Change Team	First meeting took place focusing on Biodiversity and Air Quality. New School Climate Action Guide is being developed 121s held with schools, questionnaires responses collected, working group joined with other boroughs, research into DIE targets and Southwark Climate Action Plan Guide conducted as method to increase SCAS members. Launch of Southwark School Climate Action Plan Guide	Climate Action Schools Network to continue supporting schools in developing climate action plans and getting schools to sign up to Let's Go Zero.	20 schools signed up to Let's Go Zero and Climate Action Schools meetings taking place every term.	2023	N	
E. Decarbonise council housing	1. Raise the energy efficiency of social housing with an EPC rating of D or lower	E.1.i	Prioritise energy efficiency improvements and maximise funding for the worst performing properties - phase 1, feasibility studies		Existing	Implementation	Clr King	X	Stuart Davis	Asset Management	Major works priorities have changed. Brandon Estate capital works are no longer a priority.	Undertake feasibility studies for the Brandon Estate	Brandon Estate feasibility assessments complete	2023	X	Project not feasible
E. Decarbonise council housing	1. Raise the energy efficiency of social housing with an EPC rating of D or lower	E.1.i	Prepare a council housing decarbonisation strategy, and prioritise energy efficiency improvements and maximise funding for housing with the highest carbon emissions		New	Implementation	Clr King	Y	Stuart Davis	Asset Management						
E. Decarbonise council housing	1. Raise the energy efficiency of social housing with an EPC rating of D or lower	E.1.ii	Prioritise energy efficiency improvements and maximise funding for the worst performing social housing properties - phase 2, funding bids		Existing	Implementation	Clr King	X	Stuart Davis	Asset Management	1185 condensing boilers installed in 23/24. New condition surveys to be commissioned for all properties which will include considerations around carbon reduction.	Align homes decarbonisation with Social Housing Improvement Plan. Formerly Asset Management Strategy to progress	Publish Social Housing Improvement Plan including carbon emissions reduction pathway. Identify and bid on other sources of funding.	2023	N	

Theme	Goal	Code	Action	Proposed update to Action Point wording for September 2024 cabinet.	Suggested new milestone starting (Either revised milestone or new milestone)	Suggested new milestone completion date (Either revised milestone or new milestone)	Suggested new milestone KPI (Either revised milestone or new milestone)	Major Risks to Milestones 2023/24	RAG Risk Assessment for the delivery of milestones 2023/24 (Red, Amber or Green)	Estimated Cost of Milestones 2023/24	Type of Carbon Saving Attributed to Action
D. Decarbonise operational council buildings	1. Reduce energy demand and cut energy waste in operational council buildings	D.1.v	Prepare a schools decarbonisation strategy for council own schools that prioritises energy efficiency improvements and maximises funding for schools with the highest carbon emissions		Complete Decarbonisation Strategy and prepare delivery programme	2025	Strategy complete	Funding (not confirmed)			Enabling
D. Decarbonise operational council buildings	1. Reduce energy demand and cut energy waste in operational council buildings	D.1.vi	Prioritise energy efficiency improvements and maximise funding for the worst-performing council-owned schools - phase 2 - funding bids		2026 Find funding and contract to complete the work - Completion date: 2026	2026		Funding - access to school as work can only be carried out during term time - finding the correct appropriate consultants has also proved difficult.		High	Enabling
D. Decarbonise operational council buildings	1. Reduce energy demand and cut energy waste in operational council buildings	D.1.vii	Prioritise energy efficiency improvements and maximise funding for the worst-performing council-owned schools - phase 3 - proposed & current works		Find funding and contractor to complete the work - Completion date: 2026	2026		Funding - access to school as work can only be carried out during term time - finding the correct appropriate consultants has also proved difficult.		High (£1.1m)	Direct
D. Decarbonise operational council buildings	1. Reduce energy demand and cut energy waste in operational council buildings	D.1.viii	Implement decarbonisation of council owned schools that have the highest carbon emissions, or through schools maintenance. Maximise the opportunity from re-roofing Southwark leisure centres to improve energy efficiency and reduce operational carbon emissions		Commission detailed decarbonisation plans where needed, Deliver ongoing works	2030	Buildings retrofitted	Project management and delivery resources		High (£1.1m)	Direct
D. Decarbonise operational council buildings	1. Reduce energy demand and cut energy waste in operational council buildings	D.1.viii	Implement decarbonisation of council leisure centres for the buildings with the highest carbon emissions or through building maintenance.		Commission detailed decarbonisation plans where needed, and deliver works in line with operational buildings strategy to reduce carbon by 50% by 2026.	2026	Buildings retrofitted	Ability to work at speed in listed building		Low	Direct
D. Decarbonise operational council buildings	2. Low-carbon technologies and practices in operational council buildings	D.2.ix	Halve the council's carbon emissions again by 2026, staying on track to cut emissions from the council's operations and vehicles to net-zero by 2030 - phase 2, buildings strategy.							Low	Direct
D. Decarbonise operational council buildings	2. Low-carbon technologies and practices in operational council buildings	D.2.vi	Install clearer, safer, greener LED street and estate lighting across the whole borough		11,000 LEDs by 2026					High (£2.18m)	Direct
D. Decarbonise operational council buildings	2. Low-carbon technologies and practices in operational council buildings	D.2.vii	Ensure all council buildings are moved to 100% renewable energy tariffs.		Explore green tariffs as part of renewal of the council energy contract, which will cover the period 2025-2030	2024				Medium (~300k)	Direct
D. Decarbonise operational council buildings	3. Guidance and support given to schools and academies to improve energy efficiency and reduce waste	D.3.i	Launch a network of Southwark Let's Go Zero schools to get children and parents involved in action to tackle the climate emergency	Deliver a Climate Action Schools network to tackle the climate emergency	Climate Action Schools Network to continue supporting schools and develop climate action plans 2024 - Three meetings per annum. 25 schools in network	2024		"Timeline Resource"		Low	Enabling
E. Decarbonise council housing	1. Raise the energy efficiency of social housing with an EPC rating of D or lower	E.1.i	Prioritise energy efficiency improvements and maximise funding for the worst-performing social housing properties - phase 1 - feasibility studies		New milestone and date needed or close - See suggested update to action points			Funding		Medium	Enabling
E. Decarbonise council housing	1. Raise the energy efficiency of social housing with an EPC rating of D or lower	E.1.i	Prepare a council housing decarbonisation strategy, and prioritise energy efficiency improvements and maximise funding for housing with the highest carbon emissions		Decarbonisation Strategy complete	2025	Strategy complete	Funding		Medium	Enabling
E. Decarbonise council housing	1. Raise the energy efficiency of social housing with an EPC rating of D or lower	E.1.ii	Prioritise energy efficiency improvements and maximise funding for the worst-performing social housing properties - phase 2 - funding bids		New milestone and date needed or close - See suggested update to action points			Resource limited - resource to bid for funding		Low	Enabling

Theme	Goal	Code	Action	Proposed update to Action Point wording for September 2024 cabinet.	Status	Phase of Action	Lead Cabinet Member from May 2024	Council Delivery Plan	Director / Head of Service	Team leading action	Work completed during 2023/24	Milestone 2023/24	KPI 2023/24	The current Milestone completion date at end of 2023/24	Missed Milestone at end of 2023/24	Reason for missed milestones 23/24
E. Decarbonise council housing	1. Raise the energy efficiency of social housing with an EPC rating of D or lower	E.4.iii	Prioritise energy efficiency improvements and maximise funding for the worst-performing social housing properties – phase 3 proposed & current works		Existing	Implementation	Clr King	X	Stuart Davis	Regeneration & Development	Agreement to use ECO4 funding to deliver energy efficiency work to 95 properties –	Deliver ECO4 funding project	Deliver energy efficiency work to 95 properties.	2024	N	
E. Decarbonise council housing	1. Raise the energy efficiency of social housing with an EPC rating of D or lower	E.1.iii	Implement decarbonisation of council housing that prioritises energy efficiency improvements for housing with the highest carbon emissions or through housing maintenance		New	Implementation	Clr King	Y	Stuart Davis	Regeneration & Development	Agreement to use ECO4 funding from energy companies to deliver energy efficiency work to 95 properties.					
E. Decarbonise council housing	2. Replace gas with low-carbon heat technologies	E.2.i	Carry out initial feasibility and commercialisation assessments with the end goal of increasing the number of homes on the SELCHP network		Existing	Implementation	Clr King	N	Stuart Davis	Asset Management (Engineering Services)	Feasibility work has been undertaken. Work continues on the commercial and legal terms of contract, which is close to completion	New heat network project will deliver low carbon affordable heat to over 3,000 Southwark homes on eleven estates and five schools	Successful completion of commercialisation and contracts signed	2023	Y	
E. Decarbonise council housing	2. Replace gas with low-carbon heat technologies	E.2.ii	Replace gas as a heating source on the Consort, Newington and Wyncham housing estates		Existing	Implementation	Clr King	N	Stuart Davis	Asset Management (Engineering Services)	Action is now complete.	Action is now complete.		2023	N	
E. Decarbonise council housing	2. Replace gas with low-carbon heat technologies	E.2.iii	Complete feasibility studies (with input from residents) which will allow every estate in the borough to design plans to move away from gas as an energy source		Strategy	Research & Design	Clr King	N	Stuart Davis	Asset Management (Engineering Services)	Seven feasibility studies completed that will show efficiency improvements that are needed.	Procurement of seven further detailed feasibility studies to set the scope for upcoming major decarbonisation works at high priority estates. Southwark will be consulting with residents as part of the works process.	Complete feasibility studies	2023	Y	
E. Decarbonise council housing	2. Replace gas with low-carbon heat technologies	E.2.iv	Implement a standardised measuring framework to ensure compliance with planning policies for improved energy efficiency in all new build Council properties		Existing	Research & Design	Clr Dennis	Part	Stuart Davis	Housing & Modernisation	Quotes being sought for a cost/benefit review of Passivhaus for Ann Moss Way and Astley Estate	Identify location, cost scheme and secure funding	First Passivhaus scheme delivered	2026	N	
E. Decarbonise council housing	3. Make all of our future council home projects net zero	E.3.iii	Focus on pilot schemes for low carbon homes which can inform policy, including piloting Southwark's first 'PassivHaus' council homes		Existing	Implementation	Clr Dennis	Y	Stuart Davis	Housing & Modernisation	Quotes being sought for a cost/benefit review of Passivhaus.	Identify location, cost scheme and secure funding	First Passivhaus scheme delivered	2026	N	
F. Make walking and cycling easier	1. Infrastructure, building developments, and policy are designed to facilitate walking and cycling	F.1.i	Double the number of cycle hangars in the borough to meet a target of 1000 by 2026		Existing	Implementation	Clr McAsh	Y	Matt Clubb	Highways	738 cycle hangars have been installed by end of 23/24. An additional 20 were scheduled for March installations but have been postponed until June due to objections received at statutory consultation stage.	Increase the amount of hangars to 1000 in total by 2026	Number of cycle hangars in borough	2026	N	
F. Make walking and cycling easier	1. Infrastructure, building developments, and policy are designed to facilitate walking and cycling	F.1.ii	Assess feasibility of new locations to extend the cycling network		Existing	Engagement	Clr McAsh	N	Matt Clubb	Highways	Work underway as part of the Streets for People programme to assess and prioritise improvements to the cycle network. Programme is conducting feasibility on a ward level, with delivery following as resources permit.	Consult on two new cycle schemes and secure funding for a further feasibility on Borough Rd Cycling Plan refreshed List of schemes approve by cabinet	Cycling Plan signed off by Cabinet	2023	Y	Streets for People consultation extended into 2024
F. Make walking and cycling easier	1. Infrastructure, building developments, and policy are designed to facilitate walking and cycling	F.1.iii	Increase cycle network coverage across the borough		Existing	Implementation	Clr McAsh	Part	Matt Clubb	Highways	Work to enhance the cycle network is underway as part of Streets for People strategy. Cycle Plan, due for adoption in summer 2024 - Km of segregated cycle lanes implemented for 2023/2024 is 1.3km on Lower Rd – C4	Increase signed cycle coverage by 7km	Adopt Cycling Plan and increase km of signed coverage	2025	N	
F. Make walking and cycling easier	1. Infrastructure, building developments, and policy are designed to facilitate walking and cycling	F.1.iv	Provide free cycle training for residents, including for young people, those with disabilities and cargo bike training		Existing	Implementation	Clr McAsh	N	Matt Clubb	Community Transport	Cycle training has been provided for - children - 1623 and Adults - 657	Tender for new cycle training contract March 2024 Provide cycle training for 3000 children and adults Promote training more widely	Cycle training is in place	2024	N	
F. Make walking and cycling easier	1. Infrastructure, building developments, and policy are designed to facilitate walking and cycling	F.1.vi	Improve access to walking in the borough and actively promote this as a zero-carbon method of transport		Existing	Not Started	Clr McAsh	Y	Matt Clubb	Highways	Surveyed of following roads complete in order to improve the width of the footway and make it more accessible for pedestrians: Braganza Street, Sondes Street, De Laune Street, Dayton Grove Brandon Street. Design work complete and estimates received from contractors for Alberta Street and Sharstead Street	Deliver the Equal Pavements Pledge, working with older people, those with disabilities and limited mobility to make sure Southwark's streets are accessible for everyone Scoping exercise to determine where best this money could be spent	Project delivery	2026	N	
F. Make walking and cycling easier	1. Infrastructure, building developments, and policy are designed to facilitate walking and cycling	F.1.vii	Highway design minimises emissions through low-carbon design	Highway design and construction minimises emissions through low-carbon design	Existing	Implementation	Clr McAsh	N	Matt Clubb	Highways	Ongoing use of carbon dashboard for highways construction processes. Trial of low carbon operations plants and HVO fuel to reduce operational carbon underway	Implement PAS 2080 - standard for managing carbon in building and infrastructure, looking at whole value chain and carbon reduction through intelligent design, construction and use.	Highways work begins to embed PAS 2080 and work towards accreditation	2024	N	
F. Make walking and cycling easier	1. Infrastructure, building developments, and policy are designed to facilitate walking and cycling	F.1.viii	Highways contractor minimises emissions through low-carbon construction practices		Close	Implementation	Clr McAsh	N	Matt Clubb	Highways	Close action - Duplication with F.1.vii					

Theme	Goal	Code	Action	Proposed update to Action Point wording for September 2024 cabinet.	Status	Phase of Action	Lead Cabinet Member from May 2024	Council Delivery Plan	Director / Head of Service	Team leading action	Work completed during 2023/24	Milestone 2023/24	KPI 2023/24	The current Milestone completion date at end of 2023/24	Missed Milestone at end of 2023-24	Reason for missed milestones 23/24
G. Discourage the ownership and use of polluting private cars	1. EV infrastructure is improved across the borough to facilitate more electric vehicles on the road	G.1.i	Deliver 1,000 more electric vehicle charging points by 2026, so there are more in every neighbourhood		Existing	Implementation	Clr McAsh	Y	Matt Clubb	Highways	Action is now complete. 1600 EV chargepoints delivered in total - pause in delivery of lamp column CPs, focus on rapid CPs. A new EV Project Manager is due to join the team in 2024.	Action is now complete.	1600 EV installed	2024	N	
G. Discourage the ownership and use of polluting private cars	1. EV infrastructure is improved across the borough to facilitate more electric vehicles on the road	G.1.ii	Implement a borough-wide strategy for EV infrastructure by 2023, including stakeholder needs (e.g. taxis)		Existing	Implementation	Clr McAsh	N	Matt Clubb	Asset Management	EV Plan public consultation complete. Review of responses underway. Recruitment underway for EV Project Manager	EV Plan adoption	EV Strategy complete and due to be signed off December. Recruitment will start soon for an EV PM	2023	Y	Consultation extended
G. Discourage the ownership and use of polluting private cars	2. Electric vehicles are actively incentivised to boost uptake	G.2.iv	Revise parking charges to discourage the use of polluting cars		Existing	Complete	Clr McAsh	Y	Matt Clubb	Parking Enforcement	A benchmarking review on estates parking was completed in November 2023. Our short term parking charges also have a surcharge for Diesel powered vehicles.	Action is now complete Revised fees and charges from April 1st 2023	Revised fees and charges implemented	2024	N	
G. Discourage the ownership and use of polluting private cars	4. Ownership of private cars and behavioural patterns of their use are influenced	G.4.i	Pilot incentives for residents to give up their cars altogether		Existing	Not started	Clr McAsh	Y	Matt Clubb	Highways	Streets for People Strategy public consultation completed and review of responses underway. Objective 1.6 in the strategy is to provide every household with an alternative to owning a private vehicle, such as car clubs, within five minutes' walk, by 2030	Streets for People Strategy adopted.	Streets for People Strategy adopted.	2023	Y	Consultation extended into 2024
G. Discourage the ownership and use of polluting private cars	4. Ownership of private cars and behavioural patterns of their use are influenced	G.4.iii	Implement borough-wide controlled parking zones (CPZ) coverage	Implement controlled parking zones (CPZ) where supported by evidence	Existing	Implementation	Clr McAsh	N	Matt Clubb	Highways	66% of the road network is within an existing CPZ	100% of adopted roads by 2024	Implement parking controls on all streets across borough by 2024.	2024	N	
G. Discourage the ownership and use of polluting private cars	4. Ownership of private cars and behavioural patterns of their use are influenced	G.4.iv	Introduce measures to ensure that more roads around schools are car-free at the start and end of the school day		Existing	Implementation	Clr McAsh	Y	Matt Clubb	Highways	6 school streets with timed closures were delivered during 23/24 FY	All schools to have a school streets by 2026, where this is not possible provide other measures to create safer and more pleasant environments outside of schools.	School streets or similar measures for all schools in borough.	2026	N	
H. Improve public transport	1. Accessibility to public transport is improved to increase uptake and inclusivity	H.1.i	Collaborate and lobby transport operators including Transport for London to make bus journeys quicker, more reliable and zero emission		Existing	Engagement	Clr McAsh	Y	Matt Clubb	Highways	Working with TfL to improve bus route on Peckham Rye. Funding secure from LIP for completion of design of Peckham Rye bus priority measures in 24/25.	Funding secured from LIP for completion of design of Peckham Rye bus priority measures in 24/25	Complete bus priority schemes in Peckham, and access to public transport scheme in Denmark Hill	2025	N	
H. Improve public transport	1. Accessibility to public transport is improved to increase uptake and inclusivity	H.1.ii	Campaign for the reopening of Camberwell Station and the extension of the Bakerloo Line		Existing	Engagement	Clr McAsh	Y	Stephen Platts	Planning - Old Kent Road Team	Launched an economic impact report, with Central London Forward and Lewisham, at a well-attended parliamentary event. Revised our influencing strategy and communication materials.	Ongoing lobbying for support of Bakerloo line upgrade and extension	Campaign launched	2024	N	
H. Improve public transport	1. Accessibility to public transport is improved to increase uptake and inclusivity	H.1.iv	Use our position as a council and through regional bodies that Southwark sits on to influence the Mayor of London and TfL to prioritise their bus and active transport strategies, as well as fund upgrades to rail networks.	Use our position as a council and through regional bodies that Southwark sits on to influence the Mayor of London and TfL to prioritise their bus and active transport strategies, as well as fund upgrades to rail networks.	Existing	Engagement	Clr Williams	Y	Stephen Gaskell	Policy, Partnerships and Performance	Through the Leader's position as Chair of the Transport and Environment Committee, we are inputting into London Councils' engagement with TfL, supporting their negotiations with Government to secure a long-term funding settlement that can contribute to decarbonising and accessibility ambitions.	Ongoing engagement with London Councils, TfL and their negotiations with government to secure long term funding	Joint approach to lobbying national government on this area agreed	2024	N	
I. Reduce unnecessary journeys	1. Remote working is increased to reduce commutes in the borough	I.1.i	Use the Digital Infrastructure Strategy to facilitate the provision of widespread Wi-Fi and high-speed internet to less-well-connected areas across the borough for remote working		Existing	Close	Clr Cryan	Y	Dionne Lowndes	Digital Infrastructure	46,502 properties gigabit-enabled 114 properties with a gigabit connection Action now closed as both providers have stopped works and any additional connectors will be in the double digits.	Delivering fibre optic broadband to 6000 units per annum including homes, businesses and community centres	Delivery of fibre optic broadband to 6000 units per annum including homes, businesses and community centre	2024	N	
I. Reduce unnecessary journeys	2. Commercial journeys across the borough are influenced and consolidated to be more efficient	I.2.iii	Explore greater use of the Thames for freight and delivering into the borough, minimising impact of polluting vehicles on roads		Existing	Research & Design	Clr McAsh	N	Matt Clubb	Regulatory Services	Bankside trial complete in Jan 2024 Parcel Locker is installed at South Dock marina. Worked with Cross River Partnership to scope a consolidation centre.	Involve in Smarter Greener Logistics (SGL) project with Cross River Partnership. Use CALL project to explore feasibility of a micro hub at Surrey Quays Shopping centre and placement of lockers at South Dock Marina.	Secure funding to support Smarter Greener Logistics (SGL) project. Have signed up to the SGL.	2024	N	
J. Cut down unnecessary flying & encourage offsetting flight emissions	1. Aviation-based journeys are reduced in frequency to reduce associated carbon emissions	J.1.i	Promote reduction of flights (targeted more at frequent fliers) and promote alternative means of transport (partial rail journeys)	Promote reduction of flights (targeted more at frequent fliers) and promote alternative means of transport (partial rail journeys)	Existing	Complete	Clr McAsh	N	Tom Sharland	Climate Change	Action is now closed. The council objected to the expansion of city airport through the planning process.	Expanded communications online for residents around avoiding air travel.	Update council website to include more effective communication	2024	N	
K. Decarbonise council travel	1. Total number of journeys by staff are reduced in the borough	K.1.i	Support long-term remote working practices for council employees	Support long-term ways of working practices that enable decarbonisation through hybrid working models	Existing	Research & Design	Clr McAsh	N	Ben Plant	Human Resources	This work will be delivered as part of our new people strategy, which sets out the council's vision for working at the organisation in future. In 23/24, there has been significant engagement with staff at every level of the council to shape the strategy. Implementation will begin in 24/25.	Develop hybrid working policy	Consult on policy and framework	2024	N	
K. Decarbonise council travel	2. Journeys across the borough are low carbon and efficient	K.2.i	Undertake review of Council staff's commuting and general travel patterns and develop guidance on sustainable travel		Existing	Not Started	Clr McAsh	N	Tom Sharland	Climate Change	Most recent staff survey conducted in 2020	New staff survey undertaken	Undertake staff travel survey	2024	N	
K. Decarbonise council travel	2. Journeys across the borough are low carbon and efficient	K.2.ii	Launch an internal educational campaign advertising the funding schemes available which subsidise the cost of EV		Existing	Research & Design	Clr McAsh	N	Matt Clubb	Climate Change	No further work to date	Scoping for salary sacrifice scheme and identify preferred supplier	Agree with HR a preferred scheme that can be adopted by the council	2023	Y	Resourcing/Prioritisation given to other projects
K. Decarbonise council travel	3. Decarbonise council owned/rented vehicle fleet	K.3.ii	Identify opportunities for installation of EV charging points on council premises		Existing	Implementation	Clr McAsh	N	Matt Clubb	Asset Management	EV Plan public consultation complete. Review of responses underway. Recruitment underway for EV Project Manager	Adoption of EV Plan. Identify new locations as part of EV Plan delivery.	Adoption of EV Plan	2023	Y	Consultation extended into 2024

Theme	Goal	Code	Action	Proposed update to Action Point wording for September 2024 cabinet.	Suggested new milestone wording (Either revised milestone or new milestone)	Suggested new milestone completion date (Either revised milestone or new milestone)	Suggested new milestone KPI (Either revised milestone or new milestone)	Major Risks to Milestones 2023/24	RAG Risk Assessment for the delivery of milestones 2023/24 (Red, Amber or Green)	Estimated Cost of Milestones 2023/24	Type of Carbon Saving Attributed to Action
G. Discourage the ownership and use of polluting private cars	1. EV infrastructure is improved across the borough to facilitate more electric vehicles on the road	G.1.i	Deliver 1,000 more electric vehicle charging points by 2026, so there are more in every neighbourhood					Technical (delays due to global material shortages)		Medium (€400k)	Direct
G. Discourage the ownership and use of polluting private cars	1. EV infrastructure is improved across the borough to facilitate more electric vehicles on the road	G.1.ii	Implement a borough-wide strategy for EV infrastructure by 2023, including stakeholder needs (e.g. taxis)			2024		Resource		Low	Enabling
G. Discourage the ownership and use of polluting private cars	2. Electric vehicles are actively incentivised to boost uptake	G.2.iv	Revise parking charges to discourage the use of polluting cars		Continue to monitor and benchmark parking fees			Consultation		Low	Enabling
G. Discourage the ownership and use of polluting private cars	4. Ownership of private cars and behavioural patterns of their use are influenced	G.4.i	Pilot incentives for residents to give up their cars altogether			2024		Resource		Low	Enabling
G. Discourage the ownership and use of polluting private cars	4. Ownership of private cars and behavioural patterns of their use are influenced	G.4.iii	Implement borough-wide controlled parking zones (CPZ) coverage	Implement controlled parking zones (CPZ) where supported by evidence	Deliver new CPZs where supported by evidence	2026	Implement parking controls on all streets across borough by 2024.	Consultation		High	Direct
G. Discourage the ownership and use of polluting private cars	4. Ownership of private cars and behavioural patterns of their use are influenced	G.4.iv	Introduce measures to ensure that more roads around schools are car-free at the start and end of the school day					No major risks identified		High (€2.5m)	Direct
H. Improve public transport	1. Accessibility to public transport is improved to increase uptake and inclusivity	H.1.i	Collaborate and lobby transport operators including Transport for London to make bus journeys quicker, more reliable and zero emission					Resource		High	Enabling
H. Improve public transport	1. Accessibility to public transport is improved to increase uptake and inclusivity	H.1.ii	Campaign for the reopening of Camberwell Station and the extension of the Bakerloo Line					Resource		Low	Enabling
H. Improve public transport	1. Accessibility to public transport is improved to increase uptake and inclusivity	H.1.iv	Use our position as a council and through regional bodies that Southwark sits on to lobby the Mayor of London to decarbonise bus and rail networks	Use our position as a council and through regional bodies that Southwark sits on to influence the Mayor of London and TFL to prioritise their bus and active transport strategies, as well as fund upgrades to rail networks.				Resource		Low	Enabling
I. Reduce unnecessary journeys	1. Remote working is increased to reduce commutes in the borough	I.1.i	Use the Digital Infrastructure Strategy to facilitate the provision of widespread Wi-Fi and high-speed internet to less-well-connected areas across the borough for remote working					No major risks identified		Low	Enabling
I. Reduce unnecessary journeys	2. Commercial journeys across the borough are influenced and consolidated to be more efficient	I.2.iii	Explore greater use of the Thames for freight and delivering into the borough, minimising impact of polluting vehicles on roads		Agree new parcel locker project with Cross River Partnership			Funding		Low	Direct
J. Cut down unnecessary flying & encourage offsetting flight emissions	1. Aviation-based journeys are reduced in frequency to reduce associated carbon emissions	J.1.i	Promote reduction of flights (targeted more at frequent fliers) and promote alternative means of transport (partial rail journeys)	Promote reduction of flights (targeted more at frequent fliers) and promote alternative means of transport (partial rail journeys)				Resource		Low	Enabling
K. Decarbonise council travel	1. Total number of journeys by staff are reduced in the borough	K.1.i	Support long-term remote working practices for council employees	Support long-term ways of working practices that enable decarbonisation through hybrid working models	Design new flexible working approach		Consult on new flexible working approach	Resource		Low	Enabling
K. Decarbonise council travel	2. Journeys across the borough are low carbon and efficient	K.2.i	Undertake review of Council staff's commuting and general travel patterns and develop guidance on sustainable travel					Timeline		Low	Enabling
K. Decarbonise council travel	2. Journeys across the borough are low carbon and efficient	K.2.ii	Launch an internal educational campaign advertising the funding schemes available which subsidise the cost of EV			2025		No major risks identified		Low	Enabling
K. Decarbonise council travel	3. Decarbonise council owned/rented vehicle fleet	K.3.ii	Identify opportunities for installation of EV charging points on council premises			2024		Resource Funding		Low	Enabling

Theme	Goal	Code	Action	Proposed update to Action Point wording for September 2024 cabinet.	Status	Phase of Action	Lead Cabinet Member from May 2024	Council Delivery Plan	Director / Head of Service	Team leading action	Work completed during 2023/24	Milestone 2023/24	KPI 2023/24	The current Milestone completion date at end of 2023/24	Missed Milestone at end of 2023-24	Reason for missed milestones 23/24
K. Decarbonise council travel	3. Decarbonise council owned/rented vehicle fleet	K.3.III	Design and implement a strategic plan to trial low emissions vehicles into the LGV/HGV fleet (including waste and highways)		Strategy	Complete	Clr McAsh	N	Matt Clubb	Waste & Cleansing	Action complete. The potential for a trial of low emission HGV waste collection vehicles has been investigated but will not be taken forward at this time. The potential for such a trial in the future will be kept under review.	Decision to undertake eRCV trial or delivery	Completion and sign off of waste contract deed of variation 2022	2024	N	
K. Decarbonise council travel	3. Decarbonise council owned/rented vehicle fleet	K.3.IV	Review and update fleet management guidelines to specify that certain vehicles must be Ultra Low Emissions Vehicles (ULEV)		Existing	Implementation	Clr McAsh	N	Matt Clubb	Traded Services	Strategic Options Assessment Commercial Fleet Procurement agreed in Oct 2023 that ensures that reductions in emissions are achieved to support the council's target of zero carbon emissions by 2030. Fleet procurement framework agreed.	Increase the number of electric vehicles that are in Council's fleet Programme of work for the Vehicle Replacement Strategy put to cabinet	Incorporate 4 new electric vehicles into the fleet to replace existing hybrids Adoption of Vehicle Replacement Strategy	2023	N	
L. Improve local renewable energy infrastructure	1. Increase direct access to renewable energy	L.1.i	Explore feasibility of buying energy for the borough through a Purchase Power Agreement (PPA)		Existing	Research & Design	Clr Batterson	N	Tom Sharland	Climate Change Team	Options have been developed for a combined PPA with a number of London boroughs.	Engage with other London authorities to assess possibility of a collaborative PPA	Meeting with other London boroughs to progress	2023	N	
L. Improve local renewable energy infrastructure	2. Full access to renewable energy from the national grid	L.2.i	Coordinate with UK Power Networks to highlight what the grid connection and/or reinforcement needs are for the borough		Existing	Research & Design	Clr Batterson	N	Stuart Davis / Tom Sharland	Climate Change Team	Energy network report received from consultants that investigates the network impacts of decarbonisation in Lambeth, Lewisham and Southwark. South London Local Area Energy Plan (LAEP) project commenced with GLA.	Deliver Energy Networks feasibility project with Lambeth and Lewisham, to highlight work needed to ensure grid can cope with increased electrification. This work includes UKPN as a stakeholder.	Completion of feasibility project	2023	N	
L. Improve local renewable energy infrastructure	2. Full access to renewable energy from the national grid	L.2.ii	Work with the Mayor of London to lobby government on the transition to a zero-carbon national grid		Existing	Research & Design	Clr Williams	N	Stephen Gaskell	Policy, Partnerships and Performance	Public affairs priorities mean our influencing around climate change is via our housing and our transport priorities – where we think we have most influence and therefore can be efficient and effective.	Identify opportunities to support the Mayor of London in lobbying national government on this area agreed	Joint approach to lobbying national government on this area agreed	2023	Y	Resourcing
M. Move towards green energy for businesses, residents and other organisations	3. Installations of renewables are prioritised and encouraged by council policy	M.3.IV	Explore increased support for renewables through the Early Review of the Southwark Plan	Explore increased support for renewables through the Early Review of the Southwark Plan and through Development Management processes	Existing	Research & Design	Clr Dennis	N	Stephen Platts	Planning Policy / Development Management	Energy technical Evidence Base study has been received. It contains a technical evidence base and policy options for helping to ensure that PV is maximised on available roofspace, with and without considering BNG and UGF requirements.	Conduct the early review of the Southwark Plan Prepare guidance in Climate Change and Environment Supplementary Planning Document (SPD)	Climate Change Supplementary Planning Document to be adopted Consult on and adopt the early review of the Southwark Plan	2024 for SPD Jan - Match 2025 for formal consultation on Early Review of Southwark Plan	N	
N. Tackle fuel poverty by promoting and providing accessible energy alternatives	2. Promote community renewable technology projects	N.2.i	Support community energy projects where a demonstrable carbon saving can be made	Deliver Southwark Community Energy Fund	Existing	Implementation	Clr Batterson	N	Tom Sharland	Climate Change	Round 1 of Southwark Community Energy Fund launched. Launch event complete with 37 attendees 50 applications received and reviewed 22 projects recommended for funding £400k will be invested in community energy projects	Launch Southwark Community Energy Fund to the public	Southwark Community Energy Fund launched	2023	N	
O. Reduce energy demand and cut energy waste	1. Shift to low carbon and energy efficient appliances	O.1.i	Provide guidance and support to residents and businesses on low carbon energy efficiency through creation of an Energy Savers Service		Complete	Implementation	Clr Cryan	Y	Clive Palfreyman	Finance	The energy savers service is available through Citizen's Advice Southwark and has delivered 222,688 of support to residents looking to save on their heating bills since opening in 2022. The service has supported 741 vulnerable residents as of January 2024.	Number of residents supported through Energy Savers Service	Service Launched Track number of households supported through the service.	2023	N	
P. Boost renewable energy	1. Solar PV capacity is maximised in the borough.	P.1.i	Prioritise solar panel installation and maximise project funding for social housing properties – phase 1 – feasibility studies		Existing	Research & Design	Clr King	N	Ben Plant	Housing & Modernisation	Asset Management budgets approved for 24/25 and 25/26 – no allocated budget for energy efficiency/carbon reduction measures.	Deliver ECO4 project	Number of homes	2022	N	
P. Boost renewable energy	1. Solar PV capacity is maximised in the borough.	P.1.iii	Prioritise solar panel installation and maximise project funding for social housing properties – phase 2 – proposed & current works		Existing	Research & Design	Clr King	N	Ben Plant	Housing & Modernisation	Asset Management budgets approved for 24/25 and 25/26 – no allocated budget for energy efficiency/carbon reduction measures.	Deliver ECO4 project	Complete fully costed plan for implementation of solar works at Luby Brown sheltered housing unit.	2024	N	
P. Boost renewable energy	1. Solar PV capacity is maximised in the borough.	P.1.iv	Prioritise solar panel installation and maximise project funding for operational council buildings – phase 1 – feasibility studies		Existing	Implementation	Clr Cryan / Clr Batterson	N	Ben Plant	Corporate Facilities Management – Asset Management	Awaiting response	Completion of feasibility studies	Feasibility study complete	2023	tb	
P. Boost renewable energy	1. Solar PV capacity is maximised in the borough.	P.1.v	Prioritise solar panel installation and maximise project funding for operational council buildings – phase 2 – funding bids		Existing	Implementation	Clr Cryan / Clr Batterson	N	Ben Plant	Corporate Facilities Management – Asset Management	Awaiting response	Projects to commence on site		2025	tb	
P. Boost renewable energy	1. Solar PV capacity is maximised in the borough.	P.1.vi	Prioritise solar panel installation and maximise project funding for operational council buildings – phase 3 – proposed & current works		Existing	Implementation	Clr Cryan / Clr Batterson	N	Ben Plant	Corporate Facilities Management – Asset Management	Awaiting response	Subject to feasibility – a further three offices will have solar PV by 2026	Number of offices	2026	N	
P. Boost renewable energy	1. Solar PV capacity is maximised in the borough.	P.1.vii	Prioritise solar panel installation and maximise project funding for council owned schools – phase 1 – feasibility studies		Existing	Research & Design	Clr Ali	N	Stephen Platts	Sustainable Growth	Action is now complete. Feasibility studies completed. The results showed that Crompton primary school roof is suitable for Solar PV. However, installation of Solar PV on Brunel Park school building will not provide value for money.	Complete feasibility		2023	N	

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K. Decarbonise council travel	3. Decarbonise council owned/rented vehicle fleet	K.3.iii	Design and implement a strategic plan to trial low emissions vehicles into the LGV/HGV fleet (including waste and highways)					Technical (Industry-wide demand increasing which has extended delivery dates)		High (£1.6m: 5 eRCVs)	Direct
K. Decarbonise council travel	3. Decarbonise council owned/rented vehicle fleet	K.3.iv	Review and update fleet management guidelines to specify that certain vehicles must be Ultra Low Emissions Vehicles (ULEV)		Identify service area's commercial vehicle needs and possible funding models	2024	Agreed programme of approval and delivery	Timeline Consultation		Low	Enabling
L. Improve local renewable energy infrastructure	1. Increase direct access to renewable energy	L.1.i	Explore feasibility of buying energy for the borough through a Purchase Power Agreement (PPA)		Complete feasibility of PPA	2024		Technical - Needs buy-in from other London boroughs to progress Funding		Low	Direct
L. Improve local renewable energy infrastructure	2. Full access to renewable energy from the national grid	L.2.i	Coordinate with UK Power Networks to highlight what the grid connection and/or reinforcement needs are for the borough		Complete initial stage of LAEP feasibility	2024		Resource		Low	Enabling
L. Improve local renewable energy infrastructure	2. Full access to renewable energy from the national grid	L.2.ii	Work with the Mayor of London to lobby government on the transition to a zero-carbon national grid			2024		Resource		low	Enabling
M. Move towards green energy for businesses, residents and other organisations	3. Installations of renewables are prioritised and encouraged by council policy	M.3.iv	Explore increased support for renewables through the Early Review of the Southwark Plan	Explore increased support for renewables through the Early Review of the Southwark Plan and through Development Management processes	1. Conduct the Early Review of the Southwark Plan 2. Approval from Cabinet for the Climate and Environment SPD to go to external consultation. 3. Adoption of the Climate and Environment SPD.	1. 2025 2. 2024 3. 2025	The draft Climate and Environment SPD adoption following external consultation. Early Review of the Southwark Plan Policies P70 Energy to go to Cabinet for approval for Reg 18 consultation.	Technical (legislation changes) Resource Timeline		Low	Enabling
N. Tackle fuel poverty by promoting and providing accessible energy alternatives	2. Promote community renewable technology projects	N.2.i	Support community energy projects where a demonstrable carbon saving can be made	Deliver Southwark Community Energy Fund		2025 - Launch Round 2 of fund 2026 - Completion of Round 1 delivery		Timeline		Low	Enabling
O. Reduce energy demand and cut energy waste	1. Shift to low carbon and energy efficient appliances	O.1.i	Provide guidance and support to residents and businesses on low carbon energy efficiency through creation of an Energy Savers Service			2025 - project end date?		Resource		Low	Enabling
P. Boost renewable energy	1. Solar PV capacity is maximised in the borough.	P.1.i	Prioritise solar panel installation and maximise project funding for social housing properties— phase 1- feasibility studies			2025		Technical (proposal not accepted by senior officers or residents). Timeline (procurement) Funding		Medium (£500k)	Enabling
P. Boost renewable energy	1. Solar PV capacity is maximised in the borough.	P.1.iii	Prioritise solar panel installation and maximise project funding for social housing properties— phase 2- proposed & current works					Technical (suitability of solar installation in certain properties) Resource-		Medium	Direct
P. Boost renewable energy	1. Solar PV capacity is maximised in the borough.	P.1.iv	Prioritise solar panel installation and maximise project funding for operational council buildings— phase 1- feasibility studies					No major risks identified		Low.	Enabling
P. Boost renewable energy	1. Solar PV capacity is maximised in the borough.	P.1.v	Prioritise solar panel installation and maximise project funding for operational council buildings— phase 2- funding bids					Funding (not confirmed)		Low	Enabling
P. Boost renewable energy	1. Solar PV capacity is maximised in the borough.	P.1.vi	Prioritise solar panel installation and maximise project funding for operational council buildings— phase 3- proposed & current works					Feasibility study to be completed		High	Direct
P. Boost renewable energy	1. Solar PV capacity is maximised in the borough.	P.1.vii	Prioritise solar panel installation and maximise project funding for council owned cohorts— phase 1- feasibility studies					Technical (lack of skills availability)		Low	Enabling

Theme	Goal	Code	Action	Proposed update to Action Point wording for September 2024 cabinet.	Status	Phase of Action	Lead Cabinet Member from May 2024	Council Delivery Plan	Director / Head of Service	Team leading action	Work completed during 2023/24	Milestone 2023/24	KPI 2023/24	The current Milestone completion date at end of 2023/24	Missed Milestone at end of 2023/24	Reason for missed milestones 23/24
P. Boost renewable energy	1. Solar PV capacity is maximised in the borough	P.1.viii	Prioritise solar panel installation and maximise project funding for council-owned schools – phase 2 – funding bids		Existing	Implementation	Clr Ali	N	Stephen Platts	Sustainable Growth	Feasibility study is completed. The results of the survey suggest to proceed with the installation of the Solar PV. Prioritise solar panel installation and maximise project funding for council-owned schools – phase 2 – funding bids Action is now complete.	Complete feasibility	Feasibility study completed	2024	N	
P. Boost renewable energy	1. Solar PV capacity is maximised in the borough	P.1.x	Progress the feasibility of a borough solar panel park		Existing	Research & Design	Clr Batterson	N	Tom Sharland	CCT	Solar feasibility study for the Longfield site complete. Decision made to not progress due to significant risk and timescales to secure grid connection.	Complete feasibility	Viability assessment complete	2023	N	
Q. Move toward a more circular economy	1. Households are supported to reduce consumption, improve rates of reuse and improve rates of recycling & waste collection	Q.1.i	Partner with and invest in community groups to develop sharing / circular economy	Partner with and invest in community groups to develop sharing and circular economy	Existing	Implementation	Clr Batterson	Y	Tom Sharland	Climate Change	Library of Things fully operational in Canada Water Site was opened in July 2023. Up to April 2024 there has been 997 items borrowed by 720 people. 21.2 tonnes of carbon has been saved and 7tonnes of waste has been prevented.	Public launch of the Library of Things	Site open to public	2023	N	
Q. Move toward a more circular economy	1. Households are supported to reduce consumption, improve rates of reuse and improve rates of recycling & waste collection	Q.1.ii	Support for residents on improving recycling in areas with low rates		Existing	Implementation	Clr McAsh	N	Matt Clubb	Waste & Cleaning	Survey of recycling capacity in estates completed by Veolia, results have been handed over and analysed. Ongoing development of estate plans for 7 pilot estates.	Corporate key messages has been agreed to encourage behaviour change. Veolia completed survey of recycling capacity in council estates	Survey completed, data analysed. Informing estate plans for pilot estates.	2024	N	
Q. Move toward a more circular economy	1. Households are supported to reduce consumption, improve rates of reuse and improve rates of recycling & waste collection	Q.1.iii	Increase percentage of waste recycled, ensuring that Southwark has one of the highest rates in inner London		Existing	Implementation	Clr McAsh	Y	Matt Clubb	Climate Change	Survey of recycling capacity in estates completed by Veolia, results have been handed over and analysed. Ongoing development of estate plans for 7 pilot estates. 33% of waste recycled against 35% target.	Delivery of communications agreed through the Waste Management Strategy Extension	Survey completed, data analysed. Informing estate plans for pilot estates.	2023	N	
Q. Move toward a more circular economy	1. Households are supported to reduce consumption, improve rates of reuse and improve rates of recycling & waste collection	Q.1.iv	Reduce amount of waste sent to landfill	Reduce amount of waste sent to landfill by increasing household food waste collections in the borough.	Existing	Implementation	Clr McAsh	Y	Matt Clubb	Waste & Cleaning	Decision agreed in principle for a roll out of waste food collection scheme in autumn 2024. Project plan, budget and finance is in place.	An initial food waste plan to extend food waste provision to all households in Southwark	Delivery of food waste plan commences	2024	N	
Q. Move toward a more circular economy	2. Drive behaviour change in Southwark's businesses to reduce consumption	Q.2.ii	Explore development of Recycling Reward Schemes which would incentivise commercial sites and workplaces based on the amount of waste they avoid throwing away		Existing	Research & Design	Clr McAsh	N	Tom Sharland	Climate Change	Close Action. LBS collects a small proportion of commercial waste. Businesses are well incentivised to recycle via their existing private waste collection contracts	No work complete on action in 2023/24		2023	Y	Recommend action is closed
R. Support more sustainable diets	1. Consumption patterns of diets in the borough are more sustainable	R.1.i	Deliver public campaigns to encourage people to adopt a more climate-friendly diet	Develop a promotion plan to encourage eating climate friendly diets and meat and dairy reduction.	Existing	Implementation	Clr Akoto	N	Sangeeta Leahy	Public Health	Sustainable Food Strategy, Right to Food Action Plan - published in Sept 23 Sustainable Food Action Plan is drafted and to be signed off in Q1 2024/25	The approach for a campaign will be considered within council's upcoming Sustainable Food Strategy.	Sustainable Food Strategy, Right to Food Action Plan and Sustainable Food Action Plan are published	2024	N	
R. Support more sustainable diets	1. Consumption patterns of diets in the borough are more sustainable	R.1.iii	Set up a campaign to encourage commercial caterers, including those in workplaces, to provide less meat and dairy catering	Extend the School Meals Transformation programme to nursery and secondary schools, and use school procurement, the school curriculum, and catering promotions to promote less meat and dairy and increase vegetables, nuts and pulses in diets. Introduce meat free days at school meals.	Existing	Implementation	Clr Akoto	N	Sangeeta Leahy	Public Health	All schools taking part in the programme have a vegetarian meal option every day. Some schools have meat free days	Approach to campaign to be developed within council's upcoming Sustainable Food Strategy	Number of schools taking part in the programme	2023	N	
R. Support more sustainable diets	2. Waste from food consumption is decreased	R.2.iii	Expand networks facilitating the donation of edible surplus food, such as the Southwark Food Action Alliance (SFAA)	Strengthen networks facilitating the donation of edible surplus food, such as the Southwark Food Action Alliance (SFAA)	Existing	Implementation	Clr Akoto	Y	Sangeeta Leahy	Public Health	Sustainable Food Strategy, Right to Food Action Plan - published in Sept 23	Approach for expanded networks to be developed within council's upcoming Sustainable Food Strategy	Sustainable Food Strategy, Right to Food Action Plan and Sustainable Food Action Plan are published	2023	N	
S. Greener businesses and supply chains	1. Improved sustainability of local supply chains	S.1.ii	Use connections to businesses and markets to facilitate shorter supply and distribution chains		Existing	Engagement	Clr Batterson	N	Tom Sharland	Climate Change	Local economy team have planned a pilot project with Re.London, partnering with the BIDs to develop circular business ideas including supporting best practice for local supply chains. The Southwark Climate Collective offer free expert support to businesses in the borough as part of their supply chain workstream.	Host a climate meeting with the BIDs to discuss best practice and strategies to progress	Project scoping document developed	2023	N	
S. Greener businesses and supply chains	2. Businesses are supported to improve rates of reuse and recycling	S.2.i	Utilise existing business networks to promote collection and recycling		Existing	Engagement	Clr Batterson	N	Tom Sharland	Climate Change	The Southwark Climate Collective offer free expert support to businesses in the borough as part of their waste workstream	Host a climate meeting with the BIDs to discuss best practice and strategies to progress waste consolidation, including visiting Better Bankside's waste consolidation point	Complete mapping exercise of business networks	2023	N	

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P. Boost renewable energy	1. Solar PV capacity is maximised in the borough	P.1.viii	Prioritise solar panel installation and maximise project funding for council-owned schools—phase 2—funding bids		The plan is to install the panels within this financial year			No major risks identified		Low	Enabling
P. Boost renewable energy	1. Solar PV capacity is maximised in the borough	P.1.x	Progress the feasibility of a borough solar panel park					Technical (issues connecting to the National Grid) Resource		Low	Enabling
Q. Move toward a more circular economy	1. Households are supported to reduce consumption, improve rates of reuse and improve rates of recycling & waste collection	Q.1.i	Partner with and invest in community groups to develop sharing / circular economy	Partner with and invest in community groups to develop sharing and circular economy	Complete scoping assessment into viability and feasibility of expanding to further sites in the borough	2025	Make decision on new sites	No major risks identified		Low (£63k: Two year installation and maintenance)	Enabling
Q. Move toward a more circular economy	1. Households are supported to reduce consumption, improve rates of reuse and improve rates of recycling & waste collection	Q.1.ii	Support for residents on removing barriers to improving recycling in areas with low rates		Based on survey results identify areas where recycling capacity to be increased. Within Q4 2024 to introduce a collection change (as part of estate plans) to rebalance capacity between recycle and refuse collection in a pilot areas			Resource (needs dedicated communications resource for waste within the council) Funding		Low	Enabling
Q. Move toward a more circular economy	1. Households are supported to reduce consumption, improve rates of reuse and improve rates of recycling & waste collection	Q.1.iii	Increase percentage of waste recycled, ensuring that Southwark has one of the highest rates in inner London			2024		Resource		High	Direct
Q. Move toward a more circular economy	1. Households are supported to reduce consumption, improve rates of reuse and improve rates of recycling & waste collection	Q.1.iv	Reduce amount of waste sent to landfill	Reduce amount of waste sent to landfill by increasing household food waste collections in the borough.				Resource		High	Direct
Q. Move toward a more circular economy	2. Drive behaviour change in Southwark's businesses to reduce consumption	Q.2.ii	Explore development of Recycling Reward Schemes which would incentivise commercial sites and workplaces based on the amount of waste they avoid throwing away		Recommend action is closed	Recommend action is closed	Recommend action is closed	Resource		Low	Direct
R. Support more sustainable diets	1. Consumption patterns of diets in the borough are more sustainable	R.1.i	Deliver public campaigns to encourage people to adopt a more climate-friendly diet	Develop a promotion plan to encourage eating climate friendly diets and meat and dairy reduction.	Deliver promotion to encourage eating climate friendly diets and meat and dairy reduction	2024	Promotion planned and evaluated. 100 pledges are recorded	Resource Funding		Low	Enabling
R. Support more sustainable diets	1. Consumption patterns of diets in the borough are more sustainable	R.1.iii	Set up a campaign to encourage commercial caterers, including those in workplaces, to provide less meat and dairy catering	Extend the School Meals Transformation programme to nursery and secondary schools, and use school procurement, the school curriculum, and catering promotions to promote less meat and dairy and increase vegetables, nuts and pulses in diets. Introduce meat free days at school meals.	Procurement strategy for a School Food Framework for school food service, including climate and sustainability standards, agreed June 2024. Framework offered to schools by January 2025.	2025	Number of food projects supported. Neighbourhood food model is evaluated and a plan for future delivery developed.	Resource Funding		Low	Enabling
R. Support more sustainable diets	2. Waste from food consumption is decreased	R.2.iii	Expand networks facilitating the donation of edible surplus food, such as the Southwark Food Action Alliance (SFAA)	Strengthen networks facilitating the donation of edible surplus food, such as the Southwark Food Action Alliance (SFAA)	Deliver promotion to encourage reducing food waste and further strengthen SFAA network through reviewing membership, extending to new groups and setting up sharing of best practice. Food policies are implemented in Leisure centre cafes, including requirements around food waste reduction	2024	Promotion planned and evaluated. 100 pledges are recorded	Resource Funding		Low	Enabling
S. Greener businesses and supply chains	1. Improved sustainability of local supply chains	S.1.ii	Use connections to businesses and markets to facilitate shorter supply and distribution chains		Pilot project delivered	2025	Number of businesses engaged by pilot	Resource Funding		Low	Enabling
S. Greener businesses and supply chains	2. Businesses are supported to improve rates of reuse and recycling	S.2.i	Utilise existing business networks to promote consolidation of waste collection and recycling		Completion of Southwark Climate Collective waste workstream	2025	Number of businesses engaged through workstream	Resource Funding		Low	Enabling

Theme	Goal	Code	Action	Proposed update to Action Point wording for September 2024 cabinet.	Status	Phase of Action	Lead Cabinet Member from May 2024	Council Delivery Plan	Director / Head of Service	Team leading action	Work completed during 2023/24	Milestone 2023/24	KPI 2023/24	The current Milestone completion date at end of 2023/24	Missed Milestone at end of 2023-24	Reason for missed milestones 23/24
S. Greener businesses and supply chains	3. Delivery methods are transformed to reduce delivery miles and associated carbon emissions	S.3.i	Develop and deliver a Sustainable Freight and Last Mile Delivery Hubs Plan by 2026 that prioritises areas of greatest need and potential	Develop and deliver a Freight Plan by 2026 that prioritises areas of greatest need and potential	Existing	Research & Design	Cllr McAsh	N	Matt Clubb / Stephen Piatts	Sustainable Travel	OKR AAP is being currently drafted and includes requirement for Last Mile Delivery provision. Two Last Mile Delivery schemes have been consented in the Old Kent Road Opportunity Area: 25 Mandela Way and 6-12 Verney Road. Mandela Way scheme is under construction. Early work on Freight Plan commenced	Identify resource and funding to lead on Freight Plan Review existing council policy and projects to set ambition within a London context. Deliver hubs.	Number of hubs delivered Freight Plan adopted	2024	N	
S. Greener businesses and supply chains	3. Delivery methods are transformed to reduce delivery miles and associated carbon emissions	S.3.ii	Support businesses to switch to zero pollution delivery vehicles, working with them to shift more local deliveries to electric cargo bikes		Existing	Engagement	Cllr McAsh / Cllr Ennin	Y	Matt Clubb	EPT	A consultant has been commissioned to prepare a report for the next steps for a consolidated roll out of cargo bikes by the council.	PID complete but decision to be made if this completes milestone	Scoping work complete	2024	N	
T. Implement a Green New Deal	1. Create 2,000 new green jobs by 2026	T.1.i	Map and forecast jobs and skills demand from Southwark's climate change investments and track jobs created		Existing	Implementation	Cllr Batterson	Y	Clive Palfreyman	Local Economy	1817 Green Jobs created	At least 2000 green jobs created by 2026	Number of green jobs created	2026	N	
T. Implement a Green New Deal	1. Create 2,000 new green jobs by 2026	T.1.ii	Connect communities, employers, skills providers and job brokerage organisations in a local green skills supply network		Existing	Implementation	Cllr Batterson	N	Clive Palfreyman	Local Economy	The feasibility study for additional fabric retrofit resource completed Q4.	Agree medium term (2-3 year) delivery plan and resources for creating a green jobs and skills network across Southwark, Lewisham and Lambeth	Feasibility completed	2023	N	
T. Implement a Green New Deal	2. Growth of the local economy and innovative new green businesses	T.2.iii	Support innovation in green business sectors through council business support and workspace programmes		Existing	Implementation	Cllr Batterson	N	Clive Palfreyman	Local Economy	2 incubators and two accelerators have been delivered. 15 green enterprises have been supported through our Southwark Pioneers Fund in the last financial year.	Green businesses supported to start up or grow under the Southwark Pioneers Fund	Number of business supported	2023	N	
T. Implement a Green New Deal	3. Local businesses decarbonise	T.3.i	Support SME decarbonisation through council business support and workspace programmes		Existing	Research & Design	Cllr Batterson	N	Clive Palfreyman	Local Economy	Southwark Climate Collective have begun to offer expert advice on decarbonisation for waste, freight, energy, and supply chain for SMEs in the borough. Re:London have begun design on their pilot project Better Bankside BID are leading the Southwark Climate Collective launched in October 2023 with Southwark Council as a partner. This will support 100 businesses across the borough the develop decarbonisation plans using UK Share Prosperity Fund (UKSPF) funding totally ~£650k. ~£200k has also been given as a grant by the council to Re:London for business decarbonisation work	Deliver business decarbonisation support through Southwark Climate Collective and Re:London	Number of businesses supported	2023	N	
T. Implement a Green New Deal	3. Local businesses decarbonise	T.3.ii	Establish a 'retrofit learning network' to bring together experts to share information on the potential costs, available discounts and carbon savings from making homes more environmentally friendly		Existing	Research & Design	Cllr Batterson	Y	Tom Sharland	Climate Change	Pilot version of retrofitting guidance published on council website	Scope out the creation of a retrofit learning network which will offer advice to residents and business on how to reduce energy use and retrofit buildings	Launch of network	2026	N	
U. Sustainable Operations and Procurement	1. Drive behaviour change in Southwark's businesses to reduce consumption	U.1.iii	Minimise the carbon footprint of events taking place in public outdoor spaces in the borough		Existing	Implementation	Cllr Mwangangye	N	Sophia Looney	Culture and Events team	Reports from major scale and culture celebrations funded events received, data being analysed to establish emissions baseline.	Promote the EESG to event organisers in the borough Major scale and Cultural Celebrations Fund funded community event emissions reported Annual review of EESG guide (March 2024)	Hold 4 workshops to promote the guidance and raise awareness (2024) Establish a baseline for emissions and a future pathway reduction from major scale and Cultural Celebrations Fund community events (2024)	2025	N	
U. Sustainable Operations and Procurement	2. Reduce direct carbon impact of procurement contracts	U.2.i	Establish standards of effective carbon reduction, measurement and management within contracts	Analyse council procurement emissions to establish options for carbon reduction measures within contracts and procurement	Existing	Research & Design	Cllr Cryan	N	Tom Sharland	Climate Change	Initial scoping work complete. New project team set up to deliver new procurement decarbonisation strategy and review options for outsourcing the data capture process to a specialist service provider	Develop proposals around effective carbon management in contracts To identify data gaps in data Create a robust and flexible data structure	Commence scoping work	2023	N	
U. Sustainable Operations and Procurement	2. Reduce direct carbon impact of procurement contracts	U.2.iii	Ensure that the Social Value review includes sustainability and decarbonisation criteria so that these have a greater influence when bids are being evaluated		Existing	Research & Design	Cllr Cryan	N	Tom Sharland	Climate Change	Initial scoping work complete. New project team set up to deliver new procurement decarbonisation strategy and review options for outsourcing the data capture process to a specialist service provider	Social Value strategy review	Commence scoping work	2023	N	
U. Sustainable Operations and Procurement	2. Reduce direct carbon impact of procurement contracts	U.2.iv	Introduce a carbon neutral aligned procurement policy with workable models for its use and application during the procurement process and contract management		Existing	Research & Design	Cllr Cryan	N	Tom Sharland	Climate Change	Initial scoping work complete. New project team set up to deliver new procurement decarbonisation strategy and review options for outsourcing the data capture process to a specialist service provider	Develop proposals around a carbon neutral aligned procurement policy	Commence scoping work	2023	N	

Theme	Goal	Code	Action	Proposed update to Action Point wording for September 2024 cabinet.	Suggested new milestones wording (Other missed milestones or new milestones)	Suggested new milestones completion date (Other missed milestones or new milestones)	Suggested new milestones KPI (Other missed milestones or new milestones)	Major Risks to Milestones 2023/24	RAG Risk Assessment for the delivery of milestones 2023/24 (Red, Amber or Green)	Estimated Cost of Milestones 2023/24	Type of Carbon Saving Attributed to Action
S. Greener businesses and supply chains	3. Delivery methods are transformed to reduce delivery miles and associated carbon emissions	S.3.i	Develop and deliver a Sustainable Freight and Last Mile Delivery Hubs Plan by 2026 that prioritises areas of greatest need and potential	Develop and deliver a Freight Plan by 2026 that prioritises areas of greatest need and potential	Complete Freight Plan and construction of Mandela way last mile hubs	2024		Resource		Low	Enabling
S. Greener businesses and supply chains	3. Delivery methods are transformed to reduce delivery miles and associated carbon emissions	S.3.ii	Support businesses to switch to zero pollution delivery vehicles, working with them to shift more local deliveries to electric cargo bikes		Develop council-wide options for cargo bike scheme including consideration of a grants programme	2025		Resource Funding		Low	Enabling
T. Implement a Green New Deal	1. Create 2,000 new green jobs by 2026	T.1.i	Map and forecast jobs and skills demand from Southwark's climate change investments and track jobs created					Resource		Low	Enabling
T. Implement a Green New Deal	1. Create 2,000 new green jobs by 2026	T.1.ii	Connect communities, employers, skills providers and job brokerage organisations in a local green skills supply network			2025	Review study and prepare delivery plan and secure resources to deliver the programme	Funding Resource		Medium	Enabling
T. Implement a Green New Deal	2. Growth of the local economy and innovative new green businesses	T.2.iii	Support innovation in green business sectors through council business support and workspace programmes			2025		Timeline		Medium	Enabling
T. Implement a Green New Deal	3. Local businesses decarbonise	T.3.i	Support SME decarbonisation through council business support and workspace programmes			2025		Timeline		Medium (300k)	Enabling
T. Implement a Green New Deal	3. Local businesses decarbonise	T.3.ii	Establish a 'retrofit learning network' to bring together experts to share information on the potential costs, available discounts and carbon savings from making homes more environmentally friendly	Update retrofit learning network with additional advice and signposting			Updates actioned	Resource		Low	Enabling
U. Sustainable Operations and Procurement	1. Drive behaviour change in Southwark's businesses to reduce consumption	U.1.iii	Minimise the carbon footprint of events taking place in public outdoor spaces in the borough	Explore funding options for EESG training				Technical (research required on events specific carbon calculator) NEW: to secure funding Resources			Enabling
U. Sustainable Operations and Procurement	2. Reduce direct carbon impact of procurement contracts	U.2.i	Establish standards of effective carbon reduction, measurement and management within contracts	Analyse council procurement emissions to establish options for carbon reduction measures within contracts and procurement		2025	Adopt strategy	Resource		Low	Enabling
U. Sustainable Operations and Procurement	2. Reduce direct carbon impact of procurement contracts	U.2.iii	Ensure that the Social Value review includes sustainability and decarbonisation criteria so that these have a greater influence when bids are being evaluated			2025		Resource		Low	Enabling
U. Sustainable Operations and Procurement	2. Reduce direct carbon impact of procurement contracts	U.2.iv	Introduce a carbon neutral aligned procurement policy with workable models for its use and application during the procurement process and contract management			2025	Review the strategy to ensure it is in line with Southwark 2030. Procurement, Social Value, and Climate Change teams to establish the social value ask is around climate change	Resource		Low	Enabling

Theme	Goal	Code	Action	Proposed update to Action Point wording for September 2024 cabinet.	Status	Phase of Action	Lead Cabinet Member from May 2024	Council Delivery Plan	Director / Head of Service	Team leading action	Work completed during 2023/24	Milestone 2023/24	KPI 2023/24	The current Milestone completion date at end of 2023/24	Missed Milestone at end of 2023/24	Reason for missed milestones 23/24
U. Sustainable Operations and Procurement	3. Decarbonise the council's pension fund	U.3.i	Make the council's pension fund zero carbon by 2030 at the latest and earlier if more zero carbon funds become available sooner	Continue the council's pension fund zero carbon journey with a Local Government Pension Scheme leading strategy on carbon emissions by 2030	Existing	Implementation	Cllr Cryan	Y	Clive Palfreyman	Finance	Changes to the Fund's investments during 2023-24 have resulted in the carbon footprint reducing further. As of 31 March 2024, there has been a 79% reduction in the pension fund's carbon footprint since first measured in September 2017.	Deliver short term goals set out in the net zero 2030 pension target	Weighted carbon intensity of portfolio is reduced.	2030	N	
U. Sustainable Operations and Procurement	4. Embed climate change awareness across the council	U.4.i	All people appointed by the council to take care of Southwark must be well-versed in the effects of climate change on people and nature in Southwark		Existing	Research and Design	Cllr Batterson	N	Tom Sharland	Climate Change	Early scoping work commenced. Pilot planned for 24/25	Develop climate emergency training module for staff with HR	Pilot Delivered	2023	Y	Resourcing
V. Create greener streets with more planting	1. Improved urban greening and biodiversity	V.1.i	Develop Urban Greening Factors for our neighbourhoods through the Early Review of the Southwark Plan	Investigate the potential for a Southwark Urban Greening Factor for our neighbourhoods as part of the Southwark Plan full review.	Existing	Research & Design / Engagement	Cllr Dennis	N	Stephen Platts	Planning Policy	UGF aspect is being met for major schemes been met in line with the London Plan. The potential for a Southwark Plan UGF will be investigated in the Southwark Full Plan Review. Biodiversity Net Gain (BNG) can help meet UGF. BNG is now mandatory and is being implemented for majors and small sites through the planning process from February and April 2024. Senior Ecologist working with planning policy to review these planning applications and work on BNG planning policy.	BNG now mandatory and being implemented. Plan review Jan - March 2025	Formal consultation on the Early Review of the Southwark Plan	2025	N	
V. Create greener streets with more planting	1. Improved urban greening and biodiversity	V.1.iv	Review the current approach to the use of pesticides in the public realm to better protect residents, wildlife and promote biodiversity	Implement new approach to the use of pesticides in the public realm to better protect residents, wildlife and promote biodiversity	Existing	Implementation	Cllr Mwanganye	N	Matt Clubb / Sophia Looney	Parks & Leisure	Trials continue on alternative weed control measures.	Draft pesticide policy adopted by council	Draft Pesticide Policy produced	2024	N	
V. Create greener streets with more planting	2. Key sites for biodiversity are identified and protected	V.2.i	Identify potential green corridors between key green spaces/Sites of Importance for Nature Conservation	Identify and adopt potential green corridors and supporting planning policy between key green spaces/Sites of Importance for Nature Conservation	Existing	Research and Design	Cllr Mwanganye / Cllr Dennis	Y - Depaving	Sophia Looney / Steve Platts	Parks & Leisure / Planning Policy	Continuing to explore how biodiversity E1m funding pot will be used for green corridors and depaving projects. Potential projects have been identified and initial funding principles have been devised	Identify and consult on options for projects and supporting policy within the early review of Southwark Plan	Fund projects	2024	N	
V. Create greener streets with more planting	2. Key sites for biodiversity are identified and protected	V.2.iii	Develop, support and expand Southwark's Biodiversity Partnership and their capacity to bid for and deliver local schemes.		Existing	Engagement	Cllr Mwanganye	N	Sophia Looney	Parks & Leisure	The partnership continues to meet quarterly. A new external chair has been in post since February. The ecology team plan to start a newsletter for members of the partnership, which will include suggestions of external funding and grants.	Partnership continues to be managed by the council. First newsletter to be published in 2024	Expand partnership, continue to communicate funding opportunities, best practice, new initiatives across the partnership, deliver SNAP targets	2024	N	
W. Increase tree coverage across the borough	1. Tree coverage is maintained and increased, with tree planting encouraged amongst residents	W.1.i	Make Southwark the first inner London council to have over 100,000 trees and endeavour to increase tree canopy to cover 24% of public land		New	Implementation	Cllr Mwanganye	Y	Sophia Looney	Parks & Natural Environment	100,000 trees achieved. Over 5,000 trees planted this planting season. Canopy cover currently estimated to be 18.24%. Planning for the 24/25 planting season underway	20,000 trees are planned for planting by 2026	20,000 trees are planned for planting by 2026	2024	N	
W. Increase tree coverage across the borough	1. Tree coverage is maintained and increased, with tree planting encouraged amongst residents	W.1.ii	Work with local people and schools to find locations for and plant 20,000 trees		New	Implementation	Cllr Mwanganye	Y	Sophia Looney	Parks & Natural Environment	17 schools engaged to plant 586 trees and 225 volunteers engaged. Will continue to engage with schools to plant trees in the upcoming planting season	Scoping work will be undertaken with local communities and schools to identify areas where more trees can be planted and to assess innovative ways of increasing tree canopy cover	10 schools 2000 volunteers	2024	N	
X. Residents have greater access to nature	1. Work with local people to create more nature sites, woodlands and urban planting	X.1.ii	Designate more land in the borough for allotments	Change to "Designate more land in the borough for food growing plots"	Existing	Complete	Cllr Mwanganye	Y	Sophia Looney	Parks and Natural Environment	Action now complete. Objective of 200 allotment plots delivered with 211 plots built in 23/24, with a further 9 planned though 24/25. This includes 26 plots at Rouel Road, the biggest community garden built since the community gardeners have been in post.	Objective of 200 Plots by 2023/24	Number of plots	2023	N	
Y. Building and development works alongside and enhances the natural environment	1. Policy is used to protect and enhance the natural environment	Y.1.i	Ensure all of our future council homes projects increase biodiversity		New	Engagement / Implementation	Cllr Mwanganye / Cllr Dennis	Y	Stephen Platts	Planning Policy / Southwark Construction	P60 Biodiversity policy in the Southwark Plan (2022) is adopted and requires an uplift in biodiversity in developments. Preparation of planning guidance in Climate Change and Environment Supplementary Planning Document (SPD) underway.	Conduct the early review of the Southwark Plan Prepare guidance in Climate Change and Environment Supplementary Planning Document (SPD) Prepare internal processes to evaluate, monitor and enforce biodiversity net gain plans Ensure all of our future council homes projects achieve a minimum of 10% BNG onsite	Formal consultation on the Early Review of the Southwark Plan and adopt updated planning policy to deliver with biodiversity net gain requirements Adopt Climate and Environment Supplementary Planning Document with further guidance to meet biodiversity net gain requirements Introduce internal processes to evaluate, monitor and enforce biodiversity net gain plans	2024 for adoption of the SPD. 2025 for formal consultation on the Early Review. 2023 for establishment of BNG systems	N	
Y. Building and development works alongside and enhances the natural environment	1. Policy is used to protect and enhance the natural environment	Y.1.iv	Develop a climate change adaptation strategy		New	Engagement	Cllr Batterson	N	Tom Sharland	Climate Change	Climate Resilience and Adaptation Strategy adopted Feb 2024	Action is now complete		2023	N	
Z. Define an offsetting strategy for residual emissions	1. Develop a strategy for residual emissions	Z.1.i	Develop a carbon offsetting strategy to address the emissions not tackled by direct actions in the borough		Existing	Research & Design	Cllr Batterson	N	Tom Sharland	Climate Change	Initial research underway, including discussions with BIDs and local businesses on their approach to offsetting	Finish review of offsetting / insetting opportunities to further reduce carbon emissions in the council's supply chain, explore options alongside development of Southwark Green Finance Initiative.	Strategy published	2024	N	
Resilient to the impact of overheating	Residents can get respite from the heat at times of excessive temperatures	1A01	Increase the number of cool spaces, ensuring good coverage in the parts of the borough that are most at risk from high temperatures.	Increase the number of cool spaces and shading, ensuring good coverage in the parts of the borough that are most at risk from high temperatures.	New	Research and Design	Cllr Batterson	N	Tom Sharland	CCT	None to date	Map areas with most exposure and vulnerability to overheating and increase the number of 'cool spaces' in our buildings.	Increase by 5 the number of new cool spaces by 2026	2026	N	

Theme	Goal	Code	Action	Proposed update to Action Point wording for September 2024 cabinet.	Suggested new milestone wording (Either revised milestone or new milestone)	Suggested new milestone completion date (Either revised milestone or new milestone)	Suggested new milestone KPI (Either revised milestone or new milestone)	Major Risks to Milestones 2023/24	RAG Risk Assessment for the delivery of milestones 2023/24 (Red, Amber or Green)	Estimated Cost of Milestones 2023/24	Type of Carbon Saving Attributed to Action
U. Sustainable Operations and Procurement	3. Decarbonise the council's pension fund	U.3.i	Make the council's pension fund zero carbon by 2030 at the latest and earlier if more zero carbon funds become available sooner	Continue the council's pension fund zero carbon journey with a Local Government Pension Scheme leading strategy on carbon emissions by 2030				Technical (dependent on the availability of decarbonisation products in the market that meet the Fund's requirements)		The transition of assets from legacy to low carbon products will depend on products available in the markets that meet the Fund's requirements. It will also depend on future changes to the Fund's investment strategy before 2030. These factors will all influence any costs associated with moving assets between investments, and cannot therefore be quantified in advance.	Direct
U. Sustainable Operations and Procurement	4. Embed climate change awareness across the council	U.4.i	All people appointed by the council to take care of Southwark must be well-versed in the effects of climate change on people and nature in Southwark			2025		Resource		Low	Enabling
V. Create greener streets with more planting	1. Improved urban greening and biodiversity	V.1.j	Develop Urban Greening Factors for our neighbourhoods through the Early Review of the Southwark Plan	Investigate the potential for a Southwark Urban Greening Factor for our neighbourhoods as part of the Southwark Plan full review.	Conduct the Full Plan Review of the Southwark Plan (2022).	2027	Reg. 18 consultation on the Full Plan Review of the Southwark Plan.	Resource Timeline		Low	Enabling
V. Create greener streets with more planting	1. Improved urban greening and biodiversity	V.1.iv	Review the current approach to the use of pesticides in the public realm to better protect residents, wildlife and promote biodiversity	Implement new approach to the use of pesticides in the public realm to better protect residents, wildlife and promote biodiversity				Resource Timeline		Low	Enabling
V. Create greener streets with more planting	2. Key sites for biodiversity are identified and protected	V.2.i	Identify potential green corridors between key green spaces/Sites of Importance for Nature Conservation	Identify and adopt potential green corridors and supporting planning policy between key green spaces/Sites of Importance for Nature Conservation		2025	Launch of public facing fund.			Low	Enabling
V. Create greener streets with more planting	2. Key sites for biodiversity are identified and protected	V.2.iii	Develop, support and expand Southwark's Biodiversity Partnership and their capacity to bid for and deliver local schemes.					Resource		Low (£5k)	Enabling
W. Increase tree coverage across the borough	1. Tree coverage is maintained and increased, with tree planting encouraged amongst residents	W.1.i	Make Southwark the first inner London council to have over 100,000 trees and endeavour to increase tree canopy to cover 24% of public land		Action Complete. A new CDP target to be considered and funding secured	2026		Resource		Low	Direct
W. Increase tree coverage across the borough	1. Tree coverage is maintained and increased, with tree planting encouraged amongst residents	W.1.ii	Work with local people and schools to find locations for and plant 20,000 trees		A new milestone linked to an updated CDP target.			Resource		Low	Direct
X. Residents have greater access to nature	1. Work with local people to create more nature sites, woodlands and urban planting	X.1.ii	Designate more land in the borough for allotments	Change to "Designate more land in the borough for food growing plots"				Resource		Low	Enabling
Y. Building and development works alongside and enhances the natural environment	1. Policy is used to protect and enhance the natural environment	Y.1.i	Ensure all of our future council homes projects increase biodiversity		1. Conduct the Early Review of the Southwark Plan (2022). 2. Approval from Cabinet for the Climate and Environment SPD to go to external consultation. 3. Adoption of the Climate and Environment SPD.	1. 2025 2. 2024 3. 2025	Reg. 18 consultation on the Early Review of the Southwark Plan and adopt updated planning policy requirements. The draft Climate and Environment SPD adoption following external consultation. Introduce internal processes to evaluate, monitor and enforce biodiversity net gain plans.	Resource Timeline		Low	Enabling
Y. Building and development works alongside and enhances the natural environment	1. Policy is used to protect and enhance the natural environment	Y.1.iv	Develop a climate change adaptation strategy					Resource Timeline		Low	Enabling
Z. Define an offsetting strategy for residual emissions	1. Develop a strategy for residual emissions	Z.1.i	Develop a carbon offsetting strategy to address the emissions not tackled by direct actions in the borough			2025		Timeline		Low	Enabling
Resilient to the impact of overheating	Residents can get respite from the heat at times of excessive temperatures	1A01	Increase the number of cool spaces, ensuring good coverage in the parts of the borough that are most at risk from high temperatures.	Increase the number of cool spaces and shading, ensuring good coverage in the parts of the borough that are most at risk from high temperatures.						Low	Adaptation and Resilience

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Resilient to the impact of overheating	Residents can get respite from the heat at times of excessive temperatures	1A02	Provide social care workers who visit vulnerable residents in their homes with improved means of monitoring home temperatures.		New	Research & Design	Clr Akoto	N	Sangeeta Leahy	Public Health	Research undertaken by Public Health team. Started pilot providing thermometers to most vulnerable care home clients.	Deliver pilot projects with most vulnerable care homes.	Pilot project delivered and reviewed	2024	N	
Resilient to the impact of overheating	Residents can get respite from the heat at times of excessive temperatures	1A03	Improve insulation standards in district heating pipes to decrease heat and temperature losses in the pipe networks within buildings.		New	Delivery	Clr King	N	Stuart Davis	Housing (DH)	District heating pipework project at Aberfeldy House to reinsulate pipes has been delivered. Feasibility studies are being delivered across a number of other sites. These could help identify sites that need pipe insulation upgrade.	Deliver Aberfeldy House pipework project. Identify and scope up next projects	Aberfeldy House project delivered	2025	N	
Resilient to the impact of overheating	Residents can get respite from the heat at times of excessive temperatures	1A04	Ensure our parks provide shading for our residents as our summer weather gets hotter.		New	Research and Design	Clr Mwangangye	N	Sophia Looney	Parks & Natural Environment Policy and Programmes team	Ongoing park refurbishment programme - No work to date. Pilot to be planned thorough Q1/Q2 24/25	Consider hotter weather as a design	Pilot shading in an planned project.	2025	N	
Resilient to the impact of overheating	Buildings stay cool while minimising their carbon emissions	1A05	Expand the Green Homes Advice Service to help residents deal with overheating by retrofitting their homes.		New	Implementation	Clr Batterson	N	Tom Sharland	CCT	The green homes advice service is up and running in partnership with London Southbank University (LSBU) and work has been undertaken to determine how best advice around overheating could be targeted	Launch overheating advice for residents	Number of residents receiving advice about overheating for their home	2024	N	
Resilient to the impact of overheating	Buildings stay cool while minimising their carbon emissions	1A06	Review Southwark Plan policies to ensure new development takes further steps to minimise and mitigate the risk of overheating, and provide planning guidance on climate adaptation design for buildings and places through new and updated Supplementary Planning Documents (SPDs).	Review Southwark Plan policies to ensure new development takes further steps to minimise and mitigate the risk of overheating, and provide planning guidance on climate adaptation design for buildings and places through new and updated Supplementary Planning Documents (SPDs).	New	Implementation	Clr Dennis	N	Stephen Platts	Planning Policy	Mapping out of evidence base needed to implement policy changes for the partial review of the Southwark Plan. Initial drafting and research of some SPD chapters including energy	The Early Review of the Southwark Plan will include P69 Sustainability Standards which include overheating. Supplementary planning guidance has been generated to support the current overheating policy in the Southwark Plan in the Climate and Environment SPD.	Once the evidence is complete, policy will be drafted for formal consultation Consultation on SPD	2025 2024	N	
Resilient to the impact of overheating	Buildings stay cool while minimising their carbon emissions	1A07	Develop an approach to tackling 'hot homes' so residents who are most vulnerable to this issue have cooler homes.		New	Research and Design	Clr King	N	Tom Sharland	Climate Change Team	Held initial meetings exploring a collaborative multi-council team approach to Hot Homes	Scope projects for a multi team approach to tackling hot homes for the most vulnerable.	Projects in place with prioritised homes.	2025	N	
Resilient to the impact of overheating	Buildings stay cool while minimising their carbon emissions	1A08	Work collaboratively to collect and develop data and digital tools so we can better understand and plan for current and future climate risk.		New	Research and Design	Clr Batterson	N	Tom Sharland	CCT	Ongoing work with London Councils, GLA and Bloomberg to look at borough climate risk mapping	Undertake climate risk mapping and identify new data sources	Publish borough climate risk map	2025	N	
Resilient to the impact of overheating	The borough's infrastructure is adapted to cope with extremes of heat	1A09	Prepare a wildfire emergency plan		New	Research and Design	Clr Williams / Clr Batterson	N	Steven Gaskell	Emergency Planning	Southwark currently consider wildfires in its internal borough risk register and is working to update the risk register in line with the London Risk Register. Parks and Leisure teams have also identified sites that are particularly at risk of wildfires. This is also considered in the public facing community risk register which is published on the council's website. Southwark also has published a generic emergency plan. This framework supports management of any emergency incident.	Create a wildfire plan to respond to any wildfires. Identify high risk areas (such as grasslands in parks) and mitigations.	Plan prepared	2025	N	
Resilient to the impact of overheating	The borough's infrastructure is adapted to cope with extremes of heat	1A10	Update the Southwark Streetscape Design Manual to include climate adaptation through sustainable design, incorporating nature based solutions that are more resilient to climate change.		New	Research and Design	Clr McAsh	N	Matt Clubb	Highways	Nature based solutions already recommended in the Southwark Streetscape Design Manual - Design Standard DS503 which was written in 2022. It refers to Swales and rills in section 2.14, Bioretention systems (or rain gardens) in section 2.15 and ponds, wetlands & basins in section 2.16 The new Highways contract is up for renewal by May 24, plans and progress need to be made prior to this selection	Prior to the selection of the next highways contractor, the Southwark Streetscape Design Manual to be reviewed to include climate adaptation through sustainable design, and nature based solutions	Inclusion of new climate adaptations	2026	N	
Resilient to the impact of overheating	The borough's infrastructure is adapted to cope with extremes of heat	1A11	Develop a Highways Heat Network for sanding roads during periods of extreme high temperatures.		New	Research and Design	Clr McAsh	N	Matt Clubb	Highways	No work to date. A cold network exists which could be replicated	Update contracts to include sanding machines so that the machines are available and can be deployed in the event of hot weather	Contracts obtained/ amended to include sanding capable machines	2025	N	
Reducing the risk of flooding	Reduce surface run off and increase the amount of land which drains water	1B01.1	Adopt a new Local Flood Risk Management Strategy that recognises the need to adapt to future climate impacts, and increase the capacity of sustainable urban drainage systems in the borough and ensure that the approach is integrated alongside the requirement for biodiversity net gain in order to achieve integrated solutions.		New	Implementation	Clr McAsh	N	Matt Clubb	Flood Risk	Draft is prepared and going to Cabinet for adoption in 2024	Adoption of Strategy	Adoption of Strategy	2024	N	
Reducing the risk of flooding	Reduce surface run off and increase the amount of land which drains water	1B01.2	Adopt a new Local Flood Risk Management Strategy that recognises the need to adapt to future climate impacts, and increase the capacity of sustainable urban drainage systems in the borough and ensure that the approach is integrated alongside the requirement	New Action - increase the capacity of sustainable urban drainage systems in the borough and ensure that the approach is integrated alongside the requirement	New	Implementation	Clr McAsh	N	Matt Clubb	Flood Risk	SUDs Programme planning complete and delivery commenced.	Commence delivery of SUDS programmes	Number of projects delivered	2028	N	

Theme	Goal	Code	Action	Proposed update to Action Point wording for September 2024 cabinet.	Suggested new milestones wording (Either revised milestones or new milestones)	Suggested new milestones completion date (Either revised milestones or new milestones)	Suggested new milestones KPI (Either revised milestones or new milestones)	Major Risks to Milestones 2023/24	RAG Risk Assessment for the delivery of milestones 2023/24 (Red, Amber or Green)	Estimated Cost of Milestones 2023/24	Type of Carbon Saving Attributed to Action
Resilient to the impact of overheating	Residents can get respite from the heat at times of excessive temperatures	1A02	Provide social care workers who visit vulnerable residents in their homes with improved means of monitoring home temperatures.							Low	Adaptation and Resilience
Resilient to the impact of overheating	Residents can get respite from the heat at times of excessive temperatures	1A03	Improve insulation standards in district heating pipes to decrease heat and temperature losses in the pipe networks within buildings				Complete feasibility studies	Cost		High to very high	Adaptation and Resilience
Resilient to the impact of overheating	Residents can get respite from the heat at times of excessive temperatures	1A04	Ensure our parks provide shading for our residents as our summer weather gets hotter.							Low	Adaptation and Resilience
Resilient to the impact of overheating	Buildings stay cool while minimising their carbon emissions	1A05	Expand the Green Homes Advice Service to help residents deal with overheating by retrofitting their homes.							Low	Adaptation and Resilience
Resilient to the impact of overheating	Buildings stay cool while minimising their carbon emissions	1A06	Review Southwark Plan development takes further steps to minimise and mitigate the risk of overheating, and provide planning guidance on climate adaptation design for buildings and places through new and updated Supplementary Planning Documents (SPDs).	Review Southwark Plan policies to ensure new development takes further steps to minimise and mitigate the risk of overheating, and provide planning guidance on climate adaptation design for buildings and places through new and updated Supplementary Planning Documents (SPDs).	1. Conduct the Early Review of the Southwark Plan (2022). 2. Approval from Cabinet for the Climate and Environment SPD to go to external consultation. 3. Adoption of the Climate and Environment SPD.	1. 2025 2. 2024 3. 2025	Once the evidence is complete, policy will be drafted for formal consultation The draft Climate and Environment SPD adoption following external consultation.			Low	Adaptation and Resilience
Resilient to the impact of overheating	Buildings stay cool while minimising their carbon emissions	1A07	Develop an approach to tackling 'hot homes' so residents who are most vulnerable to this issue have cooler homes.							Low to high	Adaptation and Resilience
Resilient to the impact of overheating	Buildings stay cool while minimising their carbon emissions	1A08	Work collaboratively to collect and develop data and digital tools so we can better understand and plan for current and future climate risk.							Low	Adaptation and Resilience
Resilient to the impact of overheating	The borough's infrastructure is adapted to cope with extremes of heat	1A09	Prepare a wildfire emergency plan							Low	Adaptation and Resilience
Resilient to the impact of overheating	The borough's infrastructure is adapted to cope with extremes of heat	1A10	Update the Southwark Streetscape Design Manual to include climate adaptation through sustainable design, incorporating nature based solutions that are more resilient to climate change.							Low	Adaptation and Resilience
Resilient to the impact of overheating	The borough's infrastructure is adapted to cope with extremes of heat	1A11	Develop a Highways Heat Network for sanding roads during periods of extreme high temperatures.					Funding and resource		Medium	Adaptation and Resilience
Reducing the risk of flooding	Reduce surface run off and increase the amount of land which drains water	1B01.1	Adopt a new Local Flood Risk Management Strategy that recognises the need to adapt to future climate impacts, and increase the capacity of sustainable urban drainage systems in the borough and ensure that the approach is integrated alongside the requirement for biodiversity net gain in order to achieve integrated solutions.							Low	Adaptation and Resilience
Reducing the risk of flooding	Reduce surface run off and increase the amount of land which drains water	1B01.2	Adopt a new Local Flood Risk Management Strategy that recognises the need to adapt to future climate impacts, and increase the capacity of sustainable urban drainage systems in the borough and ensure that the approach is integrated alongside the requirement	new action - increase the capacity of sustainable urban drainage systems in the borough and ensure that the approach is integrated alongside the requirement						Medium	Adaptation and Resilience

Theme	Goal	Code	Action	Proposed update to Action Point wording for September 2024 cabinet.	Status	Phase of Action	Lead Cabinet Member from May 2024	Council Delivery Plan	Director / Head of Service	Team leading action	Work completed during 2023/24	Milestone 2023/24	KPI 2023/24	The current Milestone completion date at end of 2023/24	Missed Milestone at end of 2023/24	Reason for missed milestones 23/24
Reducing the risk of flooding	Reduce demand on the sewer system	1B02	Ensure at least 10% of the footprint of new highway and public realm projects is blue-green infrastructure.		New	Implementation	Cllr McAsh	N	Matt Clubb	Highways	All projects for the last 6 months to demonstrate 10% This is already the target, looking for evidence of completion before increase target to a higher percentage.	All projects to demonstrate at least 10% of blue green infrastructure and seek a higher percentage where possible	Number of projects per year	Ongoing	N	
Reducing the risk of flooding	Reduce demand on the sewer system	1B03	Explore options for a Riverside Strategy for borough riverside defences.		New	Research and Design	Cllr McAsh	N	Matt Clubb	Flood Risk	No work completed to date	Internal flood working group to discuss Riverside Strategy and agree next steps	Complete preparation of a Riverside Strategy	2030	N	
Reducing the risk of flooding	Reduce demand on the sewer system	1B04	Update our Strategic Flood Risk Assessment to ensure it takes into account increased risk from a changing climate.		New	Research and Design	Cllr Dennis	N	Stephen Platts	Planning Policy	Initial scoping work underway.	Commission consultants to prepare SFRA	SFRA update complete	2025	N	
Water is conserved and not wasted	Better conservation of water including greater use of rainwater and grey water	1C01	Roll out best practice water saving measures across the council's buildings, operations and spaces		New	Research and Design	Cllr Mwangangye / Cllr Cryan / Cllr King	N	Tom Sharland / Sophia Looney	CCT / Leisure	No work completed to date	Undertake baseline exercise to understand existing water consumption and to inform next steps Work with colleagues in leisure to reduce consumption in council-managed leisure centres	Complete baseline exercise	2025	N	
Water is conserved and not wasted	Better conservation of water including greater use of rainwater and grey water	1C02	Prepare and adopt planning guidance to minimise water use through relevant new Supplementary Planning Documents (SPDs)		New	Research and Design	Cllr Dennis	N	Stephen Platts	Planning Policy	The Climate Change and Environment SPD includes a section on reducing water usage in line with P67 Reducing Water Use. The SPD will go to Cabinet for external consultation in July.	Publish SPD for consultation and adopt	SPD to go to formal consultation	2024	N	
Water is conserved and not wasted	Parks, gardens and green spaces are adapted to be drought resistant	1C03	Explore options to adapt public parks, gardens and green spaces to be drought resistant		New	Research and Design	Cllr Mwangangye	N	Sophia Looney	Parks & Natural Environment Policy and Programmes team	A transformative approach aimed to combat water scarcity has been delivered over the past nine years in Southwark introducing drought-resistant plant species as well as grouping plants based on their water requirements. Feasibility study completed to identify climate mitigation measure at cemeteries including tap replacement.	Implementation of smart irrigation controllers that will adjust watering schedules based on real-time weather conditions and soil moisture levels, thereby enhancing water efficiency in green spaces. Explore rainwater harvesting for a pond in the Surrey Canal walk and to water a new forest at Consort Park Replacement of taps in cemeteries with tap water turn off automatically to reduce water waste.	100% of all species drought resistant where required Completion of feasibility studies Identify funding to replace taps	Ongoing	N	
More sustainable locally sourced food and resilient local economy	Strengthened local economy, with an increase in local trade reinvesting in our local economy	1D02	Undertake climate risk assessments on our services and ensure they are resilient so that the most vulnerable can access them, including conducting an extreme weather risk assessment for Southwark Council's workforce.		New	Research and Design	Cllr Cryan / Cllr Balleston	N	Tom Sharland / Ben Plant	Human Resources / Climate Change Team	No work completed to date	Undertake research on how council services will be impacted by overheating Review emergency planning and health and safety policies with regards to extreme weather	Meet with key stakeholders to agree a framework around corporate response to extreme weather	2025	N	
More sustainable locally sourced food and resilient local economy	Local food suppliers and local food production is maximised	1D03	Use the Sustainable Food Strategy to protect and increase food growing spaces in the borough	Work with Planning to consider how food growing spaces can be protected and increased	New	Research and Design	Cllr Akoto	N	Sangeeta Leahy	Public Health	The Sustainable Food Strategy was published in June 2023 and Sustainable Food Action Plan agreed by PolCab in Q4 2023/24	Map out and identify additional pieces of land that could be utilised for food growing in the borough.	Number of food-growing plots. 200 new food-growing plots were identified in the borough	2024	N	
More sustainable locally sourced food and resilient local economy	Increased capacity for communities to share food and reduce food waste	1D04	Map emergency food provision in the borough for different food cultures and identify how to fill in gaps in food security for the diverse communities in the borough Commission services that seek to make cultural food more accessible and affordable for residents.	Promote the Southwark Food Action Alliance (FAAA) map and food provision in Southwark more widely, and build on the Neighbourhood Food Model approach.	New	Implementation	Cllr Akoto	N	Sangeeta Leahy	Public Health	The Sustainable Food Strategy was published in June 2023 and Sustainable Food Action Plan agreed by PolCab in Q4 2023/24. SFAA map developed in FY23/24	Identify and map existing local food distributions centres such as food banks Develop project to support provision of culturally appropriate food to food hubs and people experiencing food insecurity	SFAA map produced SFAA map promoted online and shared with over 100 SFAA members	2024	N	
The local environment and community is resilient to new pests and disease	Protect the local community from new and existing pests and diseases	1E01	Ensure climate adaptation is central in biodiversity plans that we prepare, and support residents and businesses in identifying and reporting new and existing pests and diseases		New	Implementation	Cllr Mwangangye / Cllr Akoto	N	Sangeeta Leahy / Sophia Looney	Ecology / Parks	No work completed to date	The preparation of a Biodiversity Plan and Local Nature Recovery Strategy as required by our statutory Biodiversity Duty. Update website with relevant information to support residents.	Completion of Biodiversity Plan and Local Nature Recovery Strategy Updated website	2025	N	
The local environment and community is resilient to new pests and disease	Protect biodiversity from new and existing pests and diseases	1E02	Implementation of advanced monitoring techniques, such as drones equipped with sensors, to quickly detect and identify new pests or diseases in urban areas.		New	Research and Design	Cllr Mwangangye	N	Sophia Looney	Trees	Have recently procured a company to undertake drone surveillance of ash trees with woodland areas to map spread of ash dieback.	Complete initial survey in woodlands in 2024. Integrate data into Southwark maps Repeat every 3 years or repeat earlier if issue arises.	Complete initial survey	2024	N	

Theme	Goal	Code	Action	Proposed update to Action Point wording for September 2024 cabinet.	Suggested new milestone wording (Either revised milestones or new milestones)	Suggested new milestone completion date (Either revised milestones or new milestones)	Suggested new milestone KPI (Either revised milestones or new milestones)	Major Risks to Milestones 2023/24	RAG Risk Assessment for the delivery of milestones 2023/24 (Red, Amber or Green)	Estimated Cost of Milestones 2023/24	Type of Carbon Saving Attributed to Action
Reducing the risk of flooding	Reduce demand on the sewer system	1B02	Ensure at least 10% of the footprint of new highway and public realm projects is blue-green infrastructure.							Low	Adaptation and Resilience
Reducing the risk of flooding	Reduce demand on the sewer system	1B03	Explore options for a Riverside Strategy for borough riverside defences.							Low	Adaptation and Resilience
Reducing the risk of flooding	Reduce demand on the sewer system	1B04	Update our Strategic Flood Risk Assessment to ensure it takes into account increased risk from a changing climate.							Low	Adaptation and Resilience
Water is conserved and not wasted	Better conservation of water including greater use of rainwater and grey water	1C01	Roll out best practice water saving measures across the council's buildings, operations and spaces							NA	Adaptation and Resilience
Water is conserved and not wasted	Better conservation of water including greater use of rainwater and grey water	1C02	Prepare and adopt planning guidance to minimise water use through relevant new Supplementary Planning Documents (SPDs)		1. Approval from Cabinet for the Climate and Environment SPD to go to external consultation. 2. Adoption of the Climate and Environment SPD.	1. 2024 2. Q4 2025	The Climate and Environment SPD adoption following external consultation.			Low	Adaptation and Resilience
Water is conserved and not wasted	Parks, gardens and green spaces are adapted to be drought resistant	1C03	Explore options to adapt public parks, gardens and green spaces to be drought resistant		Commission plant room conditions surveys. Replace end of life pool plant with more efficient plant. Introduce grey water harvesting schemes as part of plant replacement. Replace domestic plant with more efficient equipment	2025	205 reduction in water use across the leisure estate			tbc	Adaptation and Resilience
More sustainable locally sourced food and resilient local economy	Strengthened local economy, with an increase in local trade reinvesting in our local economy	1D02	Undertake climate risk assessments on our services and ensure they are resilient so that the most vulnerable can access them, including conducting an extreme weather risk assessment for Southwark Council's workforce.							Low	Adaptation and Resilience
More sustainable locally sourced food and resilient local economy	Local food suppliers and local food production is maximised	1D03	Use the Sustainable Food Strategy to protect and increase food growing spaces in the borough	Work with Planning to consider how food growing spaces can be protected and increased	Explore how use of existing and newly developed spaces can be maximised and protected for food growing and community use e.g. via the Land Commission	2025	Public health are involved in reviewing planning applications			Medium	Adaptation and Resilience
More sustainable locally sourced food and resilient local economy	Increased capacity for communities to share food and reduce food waste	1D04	Map emergency food provision in the borough for different food cultures and identify how to fill in gaps in food security for the diverse communities in the borough	Promote the Southwark Food Action Alliance (FAAA) map and food provision in Southwark more widely, and build on the Neighbourhood Food Model approach. Commission services that seek to make cultural food more accessible and affordable for residents.	Commission service(s) that seek to make cultural food more accessible and affordable for residents. An approach to improving food project's understanding about culturally appropriate food is established and implemented, including a shared definition of what is meant by culturally appropriate food.	2024	Number of food projects supported. Neighbourhood food model is evaluated and a plan for future delivery developed.			Low	Adaptation and Resilience
The local environment and community is resilient to new pests and disease	Protect the local community from new and existing pests and diseases	1E01	Ensure climate adaptation is central in biodiversity plans that we prepare, and support residents and businesses in identifying and reporting new and existing pests and diseases							Low	Adaptation and Resilience
The local environment and community is resilient to new pests and disease	Protect biodiversity from new and existing pests and diseases	1E02	Implementation of advanced monitoring techniques, such as drones equipped with sensors, to quickly detect and identify new pests or diseases in urban areas.							50k	Adaptation and Resilience